



Praram 9
Hospital

Invitation to the 2026 Annual General Meeting of Shareholders

Through the electronic media (e-AGM) Format only

Friday 24, April 2026 At 15.00 hours

(Registration at 13.00 hours)

Shareholders and proxy can register to attend the meeting through the electronic system from 17 April 2026 until 24 April 2026, or until the meeting is concludes, via <https://sent.inventech.co.th/PR9129397R/#/homepage> or by scanning the QR code.



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QR Code

Invitation Letter, Proxy and Supporting Documents



QR Code

Form 56-1 e-One Report for the year 2025

1. The Company has disclosed all the documents pertaining to the 2026 Annual General Meeting of Shareholders on website of the Company at: www.pparam9.com under the page Investor Relations Shareholders' Meeting subtopics
2. The Minutes of 2025 Annual General Meeting of Shareholders were uploaded on the Company's website at www.pparam9.com, under the page "Investor Relations" Shareholders' Meeting subtopics for comment and/or revision of the said Minutes, during 8 May 2025 to 9 June 2025. After the given time frame, the Company did not receive any comment or request for revision of the Minutes. We also notified the shareholders that the Company will not have an agenda on adoption of the Minutes. Therefore, the AGM 2025 will not have an agenda on adoption of the Minutes of the 2025 Annual General Meeting of Shareholders, held on 25 April 2025.
3. Any shareholder who would like to have a printed the Invitation Letter to the 2026 Annual General Meeting of Shareholders or copy of the Minutes of the 2025 Annual General Meeting of Shareholders , Form 56-1 e-One Report for the year 2025 in electronic format (e-One Report), please send your request to the Legal and Compliance Department Tel. 02 202 9999 ext. 39607 - 39610 or Email: Legalpr9@pparam9.com

No. PR9-LA69-037

March 25, 2026

Subject: Invitation to the 2026 Annual General Meeting of Shareholders through the **electronic media (e-AGM) Format only.**

To: Shareholders of Praram 9 Hospital Public Company Limited

Enclosures:

1. Form 56-1 e-One Report for the year 2025 in electronic format (e-One Report) and Financial Statements of the Company for the year ended 31 December 2025 (accessible via QR Code)
2. Definition of Independent Directors
3. Profiles of Nominated Candidates for Re-election as Directors
4. Information on the Proposed Auditors for 2026
5. Proxy Form A (General and Simple Form), Proxy Form B (Form with fixed and specific details for authorizing proxy), and Proxy Form C (For foreign investors appointing a custodian in Thailand)
6. Profiles of Independent Director Designated as Proxy
7. Extracted Articles of Association of the Company related to the Shareholders' Meeting
8. Guidelines for attending of Electronic Meeting / Guidelines for attending of Electronic Meeting by Inventech Connect
9. Documents for Identity Verification in the Registration
10. Registration Form for Authorized Signatory of Juristic Person, Estate Administrator, and Guardian Curator of the Shareholder
11. Contact Channel for further Information

Praram 9 Hospital Public Company Limited (the "Company") hereby informs you that the Board of Directors passed the resolution to call for the holding of the 2026 Annual General Meeting of Shareholders **on Friday, 24 April 2026, at 15.00 hours, which will be held through the electronic media (e-AGM) format only.** In accordance with the legal requirements governing meetings conducted via electronic means and the Notification of the Ministry of Digital Economy and Society Re: Security Standards for Electronic Meetings, including other applicable laws and regulations, under the virtual meeting room named "AGM 2026 -Praram 9 Hospital". The meeting shall be held to consider the following agendas:

Agenda 1 Matters informed by the Chairman

This agenda is for acknowledgement only and does not require a vote.

Agenda 2 To acknowledge the Board of Directors' Report on the Company's performance for the year 2025

Purpose and Rationale:

The Company prepared a report on its business operations for the year 2025. The details appeared on the 56-1 e-One Report 2025 (e-One Report) submitted to the Shareholders together with this invitation to the Shareholders' Meeting in electronic format (QR Code) as Enclosure 1.

The Board of Directors' Opinion:

The Board of Directors considers it appropriate to report its business operations for the year 2025 to the Shareholders for acknowledgement.

Passing Resolution:

This agenda is for acknowledgement only and does not require voting.

Agenda 3 To consider and approve the statement of financial position and the statement of comprehensive income of the Company for the fiscal year ended 31 December 2025

Purpose and Rationale:

In order to comply with the Public Limited Companies Act (PLCA) B.E. 2535 and the Company's Articles of Association, the Company prepared the Statement of Financial Position and Statement of Profit and Loss of the Company for the year ended 31 December 2025, as delivered to the Shareholders with the invitation to this meeting in electronic format (QR Code) as Enclosure 1. Such financial statements were audited by the authorized auditor of the Company, reviewed by the Audit Committee, and agreed upon by the Board of Directors. The details can be summarized as follows:

Key Information of Financial Statements for the year 2025:

(Unit: Million Baht)

Consolidated Financial Statements	As of 31 December 2025	As of 31 December 2024
Total Assets	7,027.30	6,399.10
Total Liabilities	1,151.77	960.56
Total Shareholder's Equity	5,875.53	5,438.54
Total Liabilities and Shareholder's Equity	7,027.30	6,399.10
Total Income	5,341.42	4,690.54
Total Expense	4,378.75	3,882.66
Financial Income	51.32	54.62
Financial Cost	(0.76)	(0.49)
Net Profits for the year	822.71	712.68
Basic Earnings Per Share	Baht 1.05	Baht 0.91

The Board of Directors' Opinion:

The Board of Directors deemed it appropriate to propose to the Meeting to consider and approve the Statement of Financial Position and Statement of Profit and Loss of the Company for the year ended 31 December 2025, which were audited by the authorized auditor of the Company, reviewed by the Audit Committee, and agreed upon by the Board of Directors. The Board of Directors and the Audit Committee have provided their opinions in the "Report on the Board of Directors' Responsibility for the Financial Report" and the "Audit Committee's Report", as appeared in the 56-1 e-One Report 2025 in electronic format (QR Code) delivered to the Shareholders with the invitation to this meeting as Enclosure 1.

Passing Resolution:

The resolution of this agenda shall be passed by a majority of the total number of votes of the Shareholders who attended the meeting and cast their votes.

Agenda 4 To consider and approve the 2025 annual dividend payment

Purpose and Rationale:

The Company has a policy to pay dividends of not less than 40 percent of its net profit after deduction of corporate income tax and allocations of all reserve funds, as required by law and the Company's Articles of Association. However, such dividend payment could vary, depending upon other necessity and suitability as the Board deems appropriate. Annual dividends must be approved by the Shareholders' Meeting. Except for interim dividend payments, which the Board of Directors has the authority to approve the interim dividend payment, which will be reported to the shareholders' meeting at the next meeting.

From the 2025 operating results, the separate financial statements show a net profit of 822,709,358.32 Baht. The Board of Directors, therefore, deemed it appropriate to propose the payment of a cash annual dividend at the rate of 0.50 Baht per share, which is equivalent to 47.79 percent of the profit from the separate financial statements, in accordance with the Company's dividend payment policy. The Board of Directors' Meeting No. 6/2025 on November 7, 2025 resolved to pay interim dividends for the operating period for the first half of the year from January 1, 2025, to June 30, 2025, at the rate of THB 0.20 per share, for the total amounts of THB 157,260,000, with payment made on December 4, 2025, and will propose an additional dividend payment for the operating period for the second half of the year from July 1, 2025, to December 31, 2025, to shareholders at the rate of THB 0.30 per share, totaling THB 235,890,000.

The dividend will be paid to the eligible Shareholders whose names appeared on the Record Date on 5 May 2026 (the XD sign or the date the Shareholders are not entitled to dividends will be posted on 30 April 2026), with the dividend payment date on 22 May 2026.

(Units: Baht)

Details of Dividend Payment	Year 2025 (Proposing Year)	Year 2024
1. Net Operating Profit	822,709,358.32	712,682,373
Deduct: Legal Reserve Fund	-	-
Net Profit for Dividend Payment	822,709,358.32	712,682,373
2. Dividend payment per share (baht/share)	0.50	0.40
2.1 Interim dividend paid	0.20	0.15
2.2 Additional dividends to be paid	0.30	0.25
3. Dividend Payout Ratio	ร้อยละ 47.79	ร้อยละ 44.13
4. Total dividend paid	393,150,000	314,520,000
4.1 Interim dividend paid	157,260,000	117,945,000
4.2 Additional dividends to be paid	235,890,000	196,575,000

The Board of Directors' Opinion:

1. The Board of Directors deemed it appropriate to propose to the Meeting to consider and approve the payment of a dividend for the year 2025 at the rate of 0.50 Baht per share. Total dividend payment is 393,150,000 Baht, which is equivalent to 47.79 percent of the profit from the separate financial statements, in accordance with the Company's dividend policy. This amount is calculated after deducting the interim dividend for the operating period for the first half of the year from January 1, 2025, to June 30, 2025, at the rate of 0.20 Baht per share, for the total amounts to 157,260,000 Baht. The remaining dividend payment for the operating period for the second half of the year from July 1, 2025, to December 31, 2025 is at the rate of 0.30 Baht per share, totaling THB 235,890,000. The dividend will be paid to the entitled Shareholders whose names appeared on the Record Date of May 5, 2026, with the dividend payment date on May 22, 2026. However, the entitlement of such rights is not definite as it depends upon approval from the Shareholders' Meeting.
2. The Board of Directors deemed it appropriate to propose to the shareholders' meeting to acknowledge the interim dividend payment for the operating period for the first half of the year from January 1, 2025, to June 30, 2025, as approved by the Board of Directors' Meeting No. 6/2025 on November 7, 2025 at the rate of 0.20 Baht per share, totaling THB 157,260,000. The Company paid the interim dividend on December 4, 2025.

Currently, the Company has accumulated legal reserves of 80,000,000 Baht, meeting 10 percent of the registered capital. Therefore, it does not have to allocate additional reserves.

Passing Resolution:

The resolution of this agenda shall be passed by a majority of the total number of votes of the Shareholders who attended the meeting and cast their votes.

Agenda 5 To consider and approve the appointment of directors to replace the directors retiring by rotation

Purpose and Rationale:

Section 71 of the PLCA B.E. 2535 and Article 17 of the Articles of Association of the Company stipulated that "At every annual general meeting of Shareholders, one-third of the total number of directors must retire by rotation. If the number of directors cannot be divided into three, the closest number to one-third shall retire.

The retired directors are eligible for re-election.

After the registration of the Company, the retiring directors in the first and second year shall conduct a draw on who shall retire. In the later years, the directors who have the longest staying period shall retire from the position."

At the 2026 Annual General Meeting of Shareholders, three directors retiring by rotation are as follows:

- 1) Mr. Bhanapot Damapong
- 2) Mr. Attapol Sariddipuntawat
- 3) Mr. Piset Chiyasak

Therefore, the Nomination and Remuneration Committee, considered by only Directors without conflict of interest, reviewed the qualifications of these three (3) directors who will retire by rotation at the 2026 Annual General Meeting of Shareholders and is of the opinion that these three (3) directors have full qualifications, and the independent director is entitled to provide an independent opinion, according to the relevant rules and regulations. Such three (3) directors are knowledgeable and competent. Their performances were rated as "Very Good", with outstanding achievements, and their skills are beneficial to the Company's operations in the short and long term. They are ethical in operating the business and are available to devote their time to sufficiently performing the directors' obligations. Besides, the Board of Directors and the Nomination and Remuneration Committee have also considered according to the criteria and process of the nomination of the Company, and are of the opinion that such three (3) persons do not have any prohibited characteristics prescribed under the Public Limited Companies Act, B.E. 2535 (including its amendments), and the Securities and Exchange Act B.E. 2535 (including its amendments) and the relevant regulations. Therefore, the Board of Directors resolved to propose to the Meeting to consider and approve the re-election of the three (3) retiring directors to serve as Directors for another term. Information regarding the profiles, educations, work experiences, shareholding percentages, and positions as directors of other companies of these three (3) retiring Directors, who are proposed for re-election, appeared in Enclosure 2. and 3.

Moreover, before the meeting during 1 October 2025 to 31 December 2025, the Company provided an opportunity for the Shareholders to propose a candidate for nomination as a director, but no Shareholder proposed any candidate.

The Board of Directors' Opinion:

The Board of Directors, considered by only Directors without conflict of interest, had carefully considered that the said three (3) people have extensive knowledge and useful experience for the Company's business. Therefore, it is deemed appropriate to propose to the Shareholders to consider and approve the appointment of the following three (3) directors for another term: (1) Mr. Bhanapot Damapong, (2) Mr. Attapol Sariddipuntawat, and (3) Mr. Piset Chiyasak. This proposal was also carefully reviewed by the Nomination and Remuneration Committee.

Passing Resolution:

The resolution of this agenda shall be passed by a majority of the total number of votes of the Shareholders who attended the meeting and cast their votes. The resolution of this agenda shall be made for each director individually.

Agenda 6 To consider and approve the determination of the remuneration of the directors for the year 2026

Purpose and Rationale:

As the determination of the directors' remuneration requires approval from the Shareholders' Meeting, the Board of Directors, by the scrutiny of the Nomination and Remuneration Committee, has considered the appropriateness of the remuneration by comparing it with the remuneration of directors of other companies in the same industry with similar scales. It has also taken into account the plans for meetings of the board and board committees in 2026, the Company's continued growth in operating results. Therefore, it is deemed appropriate to propose to the Shareholders' Meeting to consider the directors' remuneration for the year 2026 with a total limit of 4,500,000 Baht (an increase of 300,000 Baht from last year), consisting of meeting allowances, other benefits allowance including a medical expense/ annual health checkup allowance valued at THB 20,000 per person (Except for directors holding executive positions or company employees, who are not eligible to receive the other benefits) and bonus with the following details:

1. The Limit Amount of the Directors' Remuneration

(Units: Baht)

Item	Year 2026 (Proposing Year)	Year 2025					increase / (decrease) percentage
		Approved limit	Actually paid				
			Meeting Allowance	Other Benefits	Bonus	Total	
Board of Directors	4,500,000	4,200,000	2,730,000	176,040	1,289,000	4,195,040	7%

2. Criteria for payment of Directors' Remuneration for the year 2026 is as follows:

(Units: Baht)

Board Committee	Position	Meeting Allowance		Other benefits allowance		Bonus	
		2026 (Proposing Year)	2025	2026 (Proposing Year)	2025	2026 (Proposing Year)	2025
Board of Directors	Chairman	38,000	36,000	Medical expense/ Annual health checkup THB 20,000 per person (Except for directors who hold executive or employee positions in the Company)	Checkup Voucher THB 20,000 per person (Except for directors who hold executive or employee positions in the Company)	Payment from the remaining amount, after the Company has paid meeting allowances and other benefits allowance. (Allocated to all board members, without exception)	Payment from the remaining amount, after the Company has paid meeting allowances and other benefits allowance. (Except for directors who hold executive or employee positions in the Company)
	Director	26,000	25,000				
Audit Committee	Chairman	38,000	36,000				
	Director	26,000	25,000				
Nomination and Remuneration Committee	Chairman	38,000	36,000				
	Director	26,000	25,000				
Corporate Governance and Sustainable Development Committee	Chairman	38,000	36,000				
	Director	26,000	25,000				
Executive Committee	Chairman	16,000	15,000				
	Director	14,000	13,000				

Remark: (1) Directors received welfare according to Company regulations, which is in accordance with Article 22 of the Company's Articles of Association.
(2) Meeting allowances are determined according to the position and scope of responsibility.
(3) Executive Directors shall not receive meeting allowance of the Executive Committee Meetings.

After the meeting allowances have been paid to the Board of Directors and Board Committees for the year 2026, along with other benefits allowance as detailed above, and if there is a remaining amount, the Board of Directors proposed that the Shareholders consider and approve delegating authority to the Nomination and Remuneration Committee to allocate bonuses to directors (Allocated to all board members, without exception), independent directors, and sub-committees as they deem appropriate, provided that the total payment must not exceed the limit of 4,500,000 Baht as approved by the 2026 Annual General Meeting of Shareholders. Furthermore, the Board of Directors proposed that, upon approval by the Shareholders, the Company can continue paying directors' remuneration under the above criteria until otherwise resolved by the Shareholders.

The Board of Directors' Opinion:

The Board of Directors deemed it appropriate to propose to the Meeting to consider and approve the directors' remuneration for the year 2026 in accordance with the limit amount and payment criteria as proposed above in all respects. Please note that the determination of directors' remuneration had been scrutinized by the Nomination and Remuneration Committee.

Passing Resolution:

Resolution of this agenda shall be passed by an affirmation vote of not less than two-thirds of the total number of votes of the Shareholders attending the meeting.

Agenda 7 To consider and approve the appointment of auditors and to determine the auditor’s remuneration for the year 2026

Purpose and Rationale:

The Audit Committee has considered the selection of auditors and the determination of the auditors’ remuneration for the year 2026 and proposed to the Board of Directors to consider and further propose to the Shareholders’ Meeting for consideration and approval of the appointment of three auditors from EY Office Limited, certified auditors accredited by the Securities and Exchange Commission. These auditors are the same as those appointed last year, and are recommended to serve as the Company’s auditors for the year 2026. The proposed auditors are as follows:

- (1) Mr. Samran Tangcham Certified Public Accountant No. 8021; or
- (2) Ms. Kamontip Lertwitworatep Certified Public Accountant No. 4377; or
- (3) Mr. Somsak Chiratdhitiamphyong Certified Public Accountant No. 8874;

In this regard, one of the above-named auditors can act severally in auditing, reviewing, and providing an auditor’s opinion on the Company’s financial statements. In addition, the audit fee for the year 2026 shall be 2,000,000 Baht (excluding out-of-pocket expenses), same as last year. A comparison of audit fees for this year and last year is shown in the table below.

(Units: Baht)

Auditor’s Remuneration	2026 (Proposing Year)	2025	change increase / (decrease)	Percentage
Audit Fee	2,000,000	2,000,000	-	-
Other Service Fee	Nil	Nil	-	-

None of the proposed auditors has any relationship with nor interest in the Company, subsidiaries, management, major shareholders or the related persons of such persons and, therefore, they are independent to audit and give an opinion on the Company’s financial statements. The brief information and the details of remuneration of the auditors are provided in the Enclosure 4.

In addition, none of the Auditors has performed their duty as the Company’s auditor for more than 7 years, either consecutively or none-consecutively. Also, the proposal of the appointment of auditors and determination of the auditor’s remuneration of the Company for the year 2026 had been scrutinized by the Audit Committee, and they opined that the auditor’s performance was satisfactory and the proposed Auditor’s Remuneration is suitable for the knowledge, ability and experience.

The Board of Directors’ Opinion:

The Board of Directors deemed it appropriate to propose to the Meeting to consider and approve the appointment of (1) Mr. Samran Tangcham, CPA Registration Number 8021, or (2) Ms. Kamontip Lertwitworatep, CPA Registration Number 4377, or (3) Mr. Somsak Chiratdhitiamphyong, CPA Registration Number 8874

of EY Office Limited as the Company's auditors for the year 2026, whereby any one of them shall be authorized to act individually, and to approve the auditor's remuneration for the year 2026 in the amount of 2,000,000 Baht (excluding out-of-pocket expenses). In the event that the above-named auditors are unable to perform their duties, the Board of Directors shall have the authority to assign EY Office Limited to provide other certified auditors from its office as the supplemental auditor to audit and provide an auditor's opinion on the Company's financial statements.

Passing Resolution:

Resolution of this agenda shall be passed by a majority of the total number of votes of the Shareholders who attended the meeting and cast their votes.

Agenda 8 To consider other matters (if any)

The Board of Director has no other matters to propose for the consideration of the Shareholders' meeting. The Company provided an opportunity for the Shareholders to propose additional agenda items for the Shareholders' Meeting from 1 October 2025 to 31 December 2025, but no Shareholder proposing any additional agenda.

Furthermore, once the meeting has completed consideration of all agenda items, shareholders shall have the rights pursuant to Section 105 of the Public Limited Companies Act B.E. 2535 (1992). Shareholders holding shares in aggregate of not less than one-third of the total issued shares may request the meeting to consider matters other than those specified in the notice of the meeting.

The Board of Directors has set 10 March 2026, as the Record Date for identifying Shareholders entitled to attend the 2026 Annual General Meeting of Shareholders. (The XM sign, or the date on which Shareholders are no longer entitled to attend the meeting, was posted on 9 March 2026.)

The Company cordially invites the Shareholders to attend the 2026 Annual General Meeting of Shareholders on Friday, 24 April 2026, at 15:00 hours, which will be held through electronic media (e-AGM) only. The Shareholders are encouraged to review the meeting attendance details provided in Enclosure 8. and Enclosure 9. For any enquiries, please contact us via the contact channel provided in Enclosure 11. For the convenience of shareholders, the Company will record the entire meeting as a video recording for publication on the company website. Therefore, Shareholders are kindly requested to review the Personal Data Protection Notice for the 2026 Annual General Meeting of Shareholders, available on the Company's website at www.pram9.com, under the Investor Relations Section, Shareholders' Meeting Sub-Section.

In the event that the Company finds it necessary to change the method, date, time, or venue of the AGM, the Company will promptly disseminate this information through the Stock Exchange of Thailand's information dissemination system and on the Company's website www.pram9.com Investor Relations Section to ensure Shareholders are informed in a timely manner.

For the convenience of the Shareholders, the Company recommends that Shareholders appoint the designated independent directors, either **Dr. Tanai Charinsarn** or **Mr. Kanit Patsaman** as your Proxy. Both designated independent directors have no interests that differ from those of other directors in any agenda item. The information and profile of the independent directors designated as proxies are provided in Enclosure 6. The Company has delivered Proxy Forms A, B, and C to shareholders together with the notice of the shareholders' meeting in electronic form (QR Code). The proxy forms have also been made available on the Company's website at www.pram9.com under the Investor Relations section, Shareholders' Meeting subsection, to facilitate shareholders' downloading for self-printing. In addition, the Company has provided channels for shareholders to request or submit Proxy Forms A, B, and C in document format to the Company via email at legalpr9@pram9.com or by post.

For questions asked by Shareholders or proxies before the meeting, the Company will collect and answer them at the related agenda. For any other questions or suggestions, the Company will clarify them in the attachment to the minutes of the Shareholders' Meeting, which the Company will disseminate through the Stock Exchange of Thailand and on the Company's website at www.pram9.com, Investor Relations Section, Shareholders' Meeting Sub-Section, within 14 days from the completion of the meeting.

Sincerely Yours,



(Mr. Satian Pooprasert)

Chief Executive Officer

By order of the Board of Directors, Praram 9 Hospital Public Company Limited

Executive Secretary Office

Legal and Compliance Department

Tel: 02 202 9999 Ext. 39605, 39607

Definition of Independent Directors

The Company requires its independent directors to hold the following qualifications:

1. Hold no more than 1% of total voting shares of the Company, its parent company, subsidiary, associated company, major shareholder or controlling person; inclusive of the shares held by related persons of such independent director.

2. Is not an executive director, employee, staff, advisor with salary, or controlling person of the Company, its parent company, subsidiary, associated company, subsidiary company of the same level, major shareholder or controlling parties Unless, it has been at least two years after the person has held the position. However, such prohibited characteristic shall not include the case where the independent director used to be a government official or advisor of a government unit who is a major shareholder or controlling person of the Company;

3. Is not related, whether by blood or legal registration as father, mother, spouse, sibling and child, including spouse of the offspring of other directors, executives, major shareholders, controlling parties, or persons who will be nominated as directors, executives, or controlling parties of the company or subsidiary.

4. Not having or never had any relations with the Company, its parent company, subsidiary, associated company, major shareholder or controlling person, in the manner which such relation may impede the person from having independent judgment, the person should not currently be or never be a significant shareholder or controlling person of any person having a business relationship with the Company, its parent company, subsidiary, associated company, major shareholder or controlling person. Unless, it has been at least two years after the person has held the position.

The business relationship shall include normal business transactions, rental or lease of real estate, transactions related to assets or services or granting or receipt of financial assistance through receiving or extending loan, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or the counterparty being subject to indebtedness payable to the other party in an amount starting from three percent of the net tangible assets of the Company or from twenty million baht or more, whichever amount is lower. In this regard, the calculation of such indebtedness shall be in accordance with the method for calculating the value of related party transactions under the Notification of the Capital Market Supervisory Board Re: Rules on Execution of Related Party Transactions, mutatis mutandis. In any case, the consideration of such indebtedness shall include the indebtedness incurred during the period of one year to the date of establishing the business relationship with the related person.

5. Not being or never been the auditor of the company's, its parent company, subsidiary, associated company, major shareholder or controlling person and is not a significant shareholder, controlling person, or partner of an audit firm which employs auditors of the Company, the Company's parent company, subsidiary company, associated company, major shareholder or controlling person. Unless, it has been at least two years after the person has held the position.

6. Not providing or never provided professional services, legal consulting, nor financial consulting services who received fees exceeding THB 2 million per year from the Company, its parent company, subsidiary, associated company, major shareholder or controlling person, and is not a significant shareholder, controlling person or partners of the such services providers. Unless, it has been at least two years after the person has held the position.

7. Not a director appointed as a representative of the Company's director, major shareholder, or shareholder who is related to major shareholders.

8. Not undertake any business in the same nature and in competition to the business of the Company or the Company's subsidiary, or is not a significant partner in a partnership nor an executive director, employee, staff, advisor with salary or holding shares exceeding one percent of the total number of shares with voting rights of another company which undertakes business in the same nature and in competition to the business of the Company or its subsidiary company.

9. Not possess any other characteristics that deter the ability to express independent opinions with regards to the Company's business operations.

Profile of Nominated Candidate for Director (Candidate No. 1)

Name - Surname	Mr. Bhanapot Damapong			
Current Position	Chairman of the Board of Directors			
Proposed Director Type	Director			
Age	77 Years			
Nationality	Thai			
Percent of Shareholding				
<ul style="list-style-type: none"> ● Director ● Spouse ● Minor 	1,000,000 Shares (0.127%) None None			
Highest Academic Qualification	<ul style="list-style-type: none"> - Diploma, National Defence College, The National Defence Course Class 9 - Master of Social Studies, Texas Southern University - Bachelor's degree in Business Administration, Kasetsart University 			
Training	External Training <ul style="list-style-type: none"> ● Thai Institute of Directors (IOD) <ul style="list-style-type: none"> - Director Accreditation Program (DAP) class 142/2017 (IOD) The Stock Exchange of Thailand (SET) ● Others <ul style="list-style-type: none"> - Certificate, Senior Justice Executives Program (Batch10), National Academy of Justice 			
Work Experience and Position held in other companies or organizations				
<ul style="list-style-type: none"> ● Listed ● Non-Listed (1) ● Past work experience (2) 	None 2009 – Present Chairman of the Board of Directors Thaicom Foundation 2011 – 2023 Chairman of the Board of Directors B.B.D. Development Company Limited 2011 – 2023 Chairman of the Board of Directors B.B.D. Property Company Limited			
Position of director or executive in Other companies that related to the Company that may cause conflict of interest to/compete with the Company	None			
Duration in the position	Appointed: 28 March 2018 (Approximately 8 years 1 month)			
Percent of Attendance	Shareholders' Meeting 1/1 Board of Directors' Meeting 6/6			
Family Relationship between Director and Executives	None			
Criminal records on violation of securities / futures contract laws and other laws in the last 10 years	None			
Interest in any agenda of the 2026 Annual General Meeting	No interests in any agenda			
Qualifications of Director	Possesses all required qualifications for serving as a director in compliance with the requirements of the Securities and Exchange Commission, the Stock Exchange of Thailand, and the Company's Charter.			

The performance in the past Year
(Brief details)

1. Participates in the formulation of the meeting agenda in consultation with the Board of Directors, with Chairman of the Independent Directors involved in reviewing and concurring with the proposed agenda.
2. Encouraged Directors to attend the Board of Directors Meeting and Shareholders' Meeting, also led and supervised the meetings to achieve results effectively.
3. Encouraged the Board of Directors to participate in the meetings, allocated sufficient time for the management or related persons to present information, supported and offered an opportunity to Directors to raise questions and express opinions freely, also control discussion issues and conclude meeting results.
4. Provided assistance, suggestions and comments that are beneficial to the Company's business operation.
5. Considered matters that may have conflicts of interest to ensure accuracy and transparency.
6. Encouraged the Board of Directors to perform duties within the scope of authority, duties and responsibilities of the Board of Directors in accordance with laws, Charters and the principles of good corporate governance.
7. Fostered good relationships among Directors whether they are independent directors or non-executive directors or executive directors, including the relationship between directors and management.
8. Actively promoted and supported the Company's participation in the 2025 sustainability assessment for listed companies (SET ESG Ratings), through which the Company achieved an AAA rating the highest possible level and was honored with the SET Awards 2025, widely regarded as one of the most prestigious awards in the Thai capital market, under the Commended Sustainability Excellence category.

Profile of Nominated Candidate for Director (Candidate No. 2)

Name - Surname	Mr. Attapol Sariddipuntawat			
Current Position	Director / Chairman of the Executive Committee			
Proposed Director Type	Director			
Age	60 Years			
Nationality	Thai			
Percent of Shareholding				
<ul style="list-style-type: none"> ● Director ● Spouse ● Minor 	200,000 Shares (0.025%) None None			
Highest Academic Qualification	<ul style="list-style-type: none"> - Diploma, National Defence College, The National Defence Course Class 24 - Master of Business Administration, Kasetsart University - Bachelor Degree in Accounting, Kasetsart University 			
Training	<u>External Training</u> <ul style="list-style-type: none"> ● Thai Institute of Directors (IOD) <ul style="list-style-type: none"> - Successful Formulation & Execution of Strategy (SFE), Class 36/2021 - Director Accreditation Program (DAP) Class 142/2018 (IOD) ● The Stock Exchange of Thailand (SET) <ul style="list-style-type: none"> - NEUROSCIENCE SOLUTION FOR BETTER FINANCIAL / INVESTMENT DECISION ● Others <ul style="list-style-type: none"> - Leadership Course: Learn from Success, SC Asset Corporation Public Company Limited - Course, important effects there and the accountant must be aware of changing NPAEs standards, Thammaniti Public Company Limited 			
Work Experience and Position held in other companies or organizations				
<ul style="list-style-type: none"> ● Listed (1) ● Non-Listed (10) 	2017 – Present 2022 – Present 2022 – Present 2019 – Present 2019 – Present 2018 – Present 2018 – Present 2017 – Present 2017 – Present 2017 – Present 2017 – Present	Director / Chief Corporate Officer Director Director Director Director Director Director Director Director Director	SC Asset Corporation Public Company Limited SCX One Company Limited SC Asset Four Company Limited SCX Corporation Company Limited Bridge Group (Thailand) Company Limited SC NNR1 Company Limited SCOPE TOWER Company Limited V. Land Property Company Limited Upcountry Land Company Limited SC ABLE Company Limited SCOPE Company Limited	
<ul style="list-style-type: none"> ● Past work experience (4) 	2009 – 2017 2003 – 2009 2002 – 2003 2000 – 2002	Chief Financial Officer Assistant Director Assistant Director Assistant Managing Director	SC Asset Corporation Public Company Limited SC Asset Corporation Public Company Limited SC Asset Corporation Company Limited N.C.C. Management and Development Company Limited	

Position of director or executive in Other companies that related to the Company that may cause conflict of interest to/compete with the Company	None
Duration in the position	Appointed: 28 March 2018 (Approximately 8 years 1 month)
Percent of Attendance	Shareholders' Meeting 1/1 Board of Directors' Meeting 6/6 Executive Committee's Meeting 10/12
Family Relationship between Director and Executives	None
Criminal records on violation of securities / futures contract laws and other laws in the last 10 years	None
Interest in any agenda of the 2026 Annual General Meeting	No interests in any agenda
Qualifications of Director	Possesses all required qualifications for serving as a director and an executive director of the Company, in compliance with the requirements of the Securities and Exchange Commission, the Stock Exchange of Thailand, and the Company's Charter.
The performance in the past Year (Brief details)	<ol style="list-style-type: none"> 1. Determined the Company's vision, strategy, business direction, policies, goals, and main management structure in the Company's business operations and followed up on the operations and management guidelines in various fields to be efficient and effective. 2. Considered the budget allocation of each year 3. Considered and screened the proposal from the Management with respect to the formulating the investment policy, financial plan, annual report, annual budget and information technology investment 4. Followed up the operational results of the Company to be in compliance with policy frameworks and goals approved by the Board of Directors; and overseeing the operation be effectively and efficiently. 5. Considered transaction relating to normal business of the Company 6. Considered transactions with the bank or financial institution 7. Actively promoted and supported the Company's participation in the 2025 sustainability assessment for listed companies (SET ESG Ratings), through which the Company achieved an AAA rating the highest possible level and was honored with the SET Awards 2025, widely regarded as one of the most prestigious awards in the Thai capital market, under the Commended Sustainability Excellence category.

Profile of Nominated Candidate for Director (Candidate No. 3)

Name - Surname	Mr. Piset Chiyasak	
Current Position	Independent Director / Chairman of the Corporate Governance and Sustainable Development Committee / Chairman of the Nomination and Remuneration Committee / Member of the Audit Committee	
Proposed Director Type	Director	
Age	61 Years	
Nationality	Thai	
Percent of Shareholding	<ul style="list-style-type: none"> ● Director None ● Spouse None ● Minor None 	
Highest Academic Qualification	<ul style="list-style-type: none"> - Doctor of Philosophy in Organization Development, Saidi University, Philippines - Master of Laws in Jurisprudence, Temple University, Philadelphia, U.S.A - Bachelor of Laws in Jurisprudence Thammasat University 	
Training	<p><u>External Training</u></p> <ul style="list-style-type: none"> ● Thai Institute of Directors (IOD) <ul style="list-style-type: none"> - Hot Issue for Directors : The Evolving Role of Audit Committee in Fostering Trust and Transparency 4/2025 - Board Nomination and Compensation Program Class 23/2025 - Director's Briefing 2/2024 Leading with Urgency: Climate Action for Boards - Empowering Boards : Enhancing Governance, Standards and Financial Insights Class 4/2024 - Hot Issue for Directors : Climate Governance Class 4/2023 - Audit Committee Forum 2023 : Detection of Accounting Irregularities in First Growing Business : The Role of Audit Committee - Value of Audit - Hot Issue for Directors : What Directors Need to Know about Digital Assets, Class 3/2022 - Corporate Governance for Executives (CGE) Class 16/2020 - Ethical Leadership Program (ELP), Class 11/2018 - IT Governance and Cyber Resilience Program (ITG) Class 1/2016 - Director Certification Program (DCP), Class 213/2015 - Risk Management Program for Corporate Leaders (RCL) Class 2/2015 - Digital Transformation ● The Securities and Exchange Commission (SEC) <ul style="list-style-type: none"> - Seminar on Governance for Sustainability: Instilling Governance for Sustainable Value Creation (Online) - Online seminar with the Audit Committees of Listed Companies ● The Stock Exchange of Thailand (SET) <ul style="list-style-type: none"> - The Insight in SET AC Focus course provides comprehensive knowledge for growth and sustainability in the capital market - Seminar on Business Driving for Sustainability 2020 by specialist and executives from Sustainable Business Development Department, the Securities and Exchange Commission 	

	<ul style="list-style-type: none"> ● Others <ul style="list-style-type: none"> - 2025 Audit Committee Seminar: In the Winds of Change - How Will You Adapt as the World Changes? (EY) - Corporate governance course for directors and senior executives of regulatory organizations (Regulators), state enterprises and public organizations (PDI) Class 27, King Prajadhipok's Institute - Personal data Protection Act (PWC) - Personal data Protection Act (EY) - Corporate Innovation Masterclass (Alex Osterwalder) - Advanced Certificate Course in Politics and Governance in Democratic Systems for Executives, Class 20, King Prajadhipok's 																								
Work Experience and Position held in other companies or organizations	<ul style="list-style-type: none"> ● Listed (1) <table border="0" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%; vertical-align: top;">2022 – Present</td> <td style="width: 35%; vertical-align: top;">Independent Director / Chairman of the Board of Directors / Chairman of the Audit Committee</td> <td style="width: 50%; vertical-align: top;">Panesmatic Solutions Public Company Limited</td> </tr> </table> ● Non-Listed (3) <table border="0" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%; vertical-align: top;">2025 – Present</td> <td style="width: 35%; vertical-align: top;">Deputy Director</td> <td style="width: 50%; vertical-align: top;">Thai Public Broadcasting Organization</td> </tr> <tr> <td style="vertical-align: top;">2017 – Present</td> <td style="vertical-align: top;">Legal Advisor</td> <td style="vertical-align: top;">Music Copyright (Thailand) Company Limited</td> </tr> <tr> <td style="vertical-align: top;">2015 – Present</td> <td style="vertical-align: top;">Director</td> <td style="vertical-align: top;">Inter Law Biz Company Limited</td> </tr> </table> ● Past work experience (4) <table border="0" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%; vertical-align: top;">2020 - 2021</td> <td style="width: 35%; vertical-align: top;">Senior Director of Legal Affairs</td> <td style="width: 50%; vertical-align: top;">Carabao Tawandang Company Limited</td> </tr> <tr> <td style="vertical-align: top;">2016 – 2020</td> <td style="vertical-align: top;">Director</td> <td style="vertical-align: top;">MCOT Public Company Limited</td> </tr> <tr> <td style="vertical-align: top;">2016 – 2018</td> <td style="vertical-align: top;">Legal Advisor</td> <td style="vertical-align: top;">Electronic Transactions Development Agency (Public Organization).</td> </tr> <tr> <td style="vertical-align: top;">2016 – 2017</td> <td style="vertical-align: top;">Chairman of the Executive Committee</td> <td style="vertical-align: top;">Seed MCOT Company Limited</td> </tr> </table> 	2022 – Present	Independent Director / Chairman of the Board of Directors / Chairman of the Audit Committee	Panesmatic Solutions Public Company Limited	2025 – Present	Deputy Director	Thai Public Broadcasting Organization	2017 – Present	Legal Advisor	Music Copyright (Thailand) Company Limited	2015 – Present	Director	Inter Law Biz Company Limited	2020 - 2021	Senior Director of Legal Affairs	Carabao Tawandang Company Limited	2016 – 2020	Director	MCOT Public Company Limited	2016 – 2018	Legal Advisor	Electronic Transactions Development Agency (Public Organization).	2016 – 2017	Chairman of the Executive Committee	Seed MCOT Company Limited
2022 – Present	Independent Director / Chairman of the Board of Directors / Chairman of the Audit Committee	Panesmatic Solutions Public Company Limited																							
2025 – Present	Deputy Director	Thai Public Broadcasting Organization																							
2017 – Present	Legal Advisor	Music Copyright (Thailand) Company Limited																							
2015 – Present	Director	Inter Law Biz Company Limited																							
2020 - 2021	Senior Director of Legal Affairs	Carabao Tawandang Company Limited																							
2016 – 2020	Director	MCOT Public Company Limited																							
2016 – 2018	Legal Advisor	Electronic Transactions Development Agency (Public Organization).																							
2016 – 2017	Chairman of the Executive Committee	Seed MCOT Company Limited																							
Position of director or executive in Other companies that related to the Company that may cause conflict of interest to/compete with the Company	None																								
Duration in the position	Appointed: 31 July 2018 (Approximately 7 years 9 month)																								
Percent of Attendance	Shareholders' Meeting 1/1 Board of Directors' Meeting 6/6 Audit Committee's Meeting 4/4 Nomination and Remuneration Committee's Meeting 3/3 Corporate Governance and Sustainability Development Committee's Meeting 2/2																								
Family Relationship between Director and Executives	None																								
Criminal records on violation of securities / futures contract laws and other laws in the last 10 years	None																								
Interest in any agenda of the 2026 Annual General Meeting	No interests in any agenda																								

Qualifications of Director	Possesses all required qualifications and does not have any prohibited characteristics as defined for a director, independent director, member of the Corporate Governance and Sustainability Development Committee, Audit Committee member, and Nomination and Remuneration Committee member, in compliance with the requirements of the Securities and Exchange Commission, the Stock Exchange of Thailand, and the Company's Charter.
The performance in the past Year (Brief details)	<ol style="list-style-type: none">1. Reviewed and gave opinions on good corporate governance, corporate ethics, Corporate Social Responsibility, Environment and Sustainable Development Operations.2. Actively promoted and supported the Company's participation in the 2025 sustainability assessment for listed companies (SET ESG Ratings), through which the Company achieved an AAA rating the highest possible level and was honored with the SET Awards 2025, widely regarded as one of the most prestigious awards in the Thai capital market, under the Commended Sustainability Excellence category.3. Recruited and nominated qualified persons for the position of the Company's directors and nominate directors who have vacated their positions at the end of their term to return to serve as directors of the company.4. Reviewed criteria and selection process, overseeing the implementation of Succession Plan for the Chief Executive Officer and senior management.5. Considered the structure development plan for Directors, sub-committees and Chief Executive Officer.6. Reviewed to ensure that the Company has accurate financial reports in accordance with generally accepted accounting standards with adequate disclosure of information.7. Supervised the compliance with the Code of Conduct, policies relevant laws and regulations.8. Evaluated and reviewed an internal control system (Internal Control) of the company, and supervised the internal audit work (Internal Audit) that was appropriate, sufficient, and effective.9. Considered and gave opinions on the policy and scope of risk management, risk assessment, guidelines and measurement of risks, including action plans to mitigate residual risks to ensure that the company has appropriate risk management and at an acceptable level. He also reviewed the risk management for the sustainability of the Company under the care of the environment, society and governance.

Information on the Proposed Auditors for 2026

<p>Name</p> <p>Age</p> <p>CPA Registration Number</p> <p>Audit Office</p> <p>Education</p> <p>Relationships or conflict of interest with the Company, executives, major shareholders or other connected party</p> <p>Years of being Auditors of Company</p> <p>Years of being Auditors of Subsidiaries</p>	<p>Mr. Samran Tangcham</p> <p>51 years</p> <p>8021</p> <p>EY Office Limited</p> <p>Bachelor's Degree in Accounting, Chulalongkorn University</p> <p>None</p> <p>Never signed on the Company's financial statements.</p> <p>No subsidiary</p>	
<p>Name</p> <p>Age</p> <p>CPA Registration Number</p> <p>Audit Office</p> <p>Education</p> <p>Relationships or conflict of interest with the Company, executives, major shareholders or other connected party</p> <p>Years of being Auditors of Company</p> <p>Years of being Auditors of Subsidiaries</p>	<p>Ms. Kamontip Lertwitworatep</p> <p>57 years</p> <p>4377</p> <p>EY Office Limited</p> <p>Master's Degree, Faculty of Commerce and Accountancy, Thammasat University</p> <p>None</p> <p>Never signed on the Company's financial statements.</p> <p>No subsidiary</p>	
<p>Name</p> <p>Age</p> <p>CPA Registration Number</p> <p>Audit Office</p> <p>Education</p> <p>Relationships or conflict of interest with the Company, executives, major shareholders or other connected party</p> <p>Years of being Auditors of Company</p> <p>Years of being Auditors of Subsidiaries</p>	<p>Mr. Somsak Chiratdhitiamphyvong</p> <p>44 years</p> <p>8874</p> <p>EY Office Limited</p> <p>Master's Degree in Accounting, Chulalongkorn University</p> <p>None</p> <p>Never signed on the Company's financial statements.</p> <p>No subsidiary</p>	

หนังสือมอบฉันทะ (แบบ ก.)
Proxy (Form A.)
(แบบทั่วไปซึ่งเป็นแบบที่ง่ายและไม่ซับซ้อน)
(General and Simple Form)

(ติดอากรแสตมป์ 20 บาท)
(Duty Stamp of 20 Baht)

เขียนที่ _____
Written at

วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

1. ข้าพเจ้า _____ สัญชาติ _____
I/We _____ nationality
อยู่บ้านเลขที่ _____
Address _____
2. เป็นผู้ถือหุ้นของ บริษัท โรงพยาบาลพระรามเก้า จำกัด (มหาชน) (“บริษัท”)
Being a shareholder of Praram9 Hospital Public Company Limited (“Company”)
โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows:
 หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
ordinary share _____ shares and have the right to vote equal to _____ votes
 หุ้นบริวาร _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
preference share _____ shares and have the right to vote equal to _____ votes
3. ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระได้ โดยรายละเอียดของกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วย 6 ของหนังสือเชิญประชุมสามัญผู้ถือหุ้นประจำปี 2569)
Hereby appoint (Shareholders may appoint an independent director as their proxy. Details of the independent directors are specified in Enclosure 6 of the Invitation to the Annual General Meeting of Shareholders of 2026)

(1) ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years, Residing at _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road _____ Tambol/Khwaeng _____ Amphur/Khet _____
จังหวัด _____ รหัสไปรษณีย์ _____ เบอร์โทรศัพท์มือถือ (สำหรับรับ OTP)* _____
Province _____ Postal Code _____ Mobile Phone Number _____
อีเมล* _____
Email _____

(2) ชื่อ ดร.ธนาย ชรินทร์สาร อายุ 54 ปี อยู่บ้านเลขที่ 99 โรงพยาบาลพระรามเก้า ตึก A (อาคารเดิม)
Name Dr. Tanai Charinsarn age 54 years, Residing at 99 Praram9 Hospital, Building A (Old Building)
ถนน พระราม 9 ตำบล/แขวง บางกะปิ อำเภอ/เขต ห้วยขวาง
Road Rama 9 Tambol/Khwaeng Bangkapi Amphur/Khet Huai Khwang
จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10310 หรือ
Province Bangkok Postal Code 10310 or _____

(3) ชื่อ นายคณิต แพทย์สमान อายุ 64 ปี อยู่บ้านเลขที่ 99 โรงพยาบาลพระรามเก้า ตึก A (อาคารเดิม)
Name Mr. Kanit Patsaman age 64 years, Residing at 99 Praram 9 Hospital, Building A (Old Building)
ถนน พระราม 9 ตำบล/แขวง บางกะปิ อำเภอ/เขต ห้วยขวาง
Road Rama 9 Tambol/Khwaeng Bangkapi Amphur/Khet Huai Khwang
จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10310 หรือ
Province Bangkok Postal Code 10310 or _____

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันศุกร์ที่ 24 เมษายน 2569 เวลา 15.00 นาฬิกา ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-AGM) เพียงรูปแบบเดียว ตามหลักเกณฑ์ที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ ภายใต้ชื่อห้องประชุมทางสื่ออิเล็กทรอนิกส์ว่า “การประชุมสามัญผู้ถือหุ้นประจำปี 2569 โรงพยาบาลพระรามเก้า” หรือที่จะฟังเสียงไปในวัน เวลา สถานที่ และรูปแบบอื่นด้วย ทั้งนี้ ในกรณีเหตุสุดวิสัยที่ทำให้กรรมการอิสระซึ่งลงนามเป็นผู้รับมอบฉันทะล่วงหน้าไม่สามารถเข้าร่วมประชุมได้ ข้าพเจ้ายินยอมให้กรรมการอิสระท่านอื่นตามรายชื่อข้างต้นทำหน้าที่ผู้รับมอบฉันทะแทนข้าพเจ้าได้

Anyone of these persons as my/our proxy ("Proxy") to attend and vote on my/our behalf at the Annual General Meeting of Shareholders of 2026 on Friday, April 24, 2026, at 15.00 hours, which will be held through electronic media (e-AGM) only. The e-AGM Meeting will be preceded according to the law governing electronic meetings, under the virtual meeting named "AGM 2026-Praram 9 Hospital", or such other date, time, place or format as the meeting may be held. In the case of force majeure which prevents the designed independent director who has signed the name as the Proxy from attending the Meeting, I hereby give consent to other independent director in the above list, to act as my Proxy instead.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the Proxy in this meeting, except in the event that the proxy does not vote consistently with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงชื่อ/ Signed	_____	ผู้มอบฉันทะ/Grantor
	(_____)	
ลงชื่อ/ Signed	_____	ผู้รับมอบฉันทะ/Proxy
	(_____)	
ลงชื่อ/ Signed	_____	ผู้รับมอบฉันทะ/Proxy
	(_____)	
ลงชื่อ/ Signed	_____	ผู้รับมอบฉันทะ/Proxy
	(_____)	

หมายเหตุ / Remarks

ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the Proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.

หนังสือมอบฉันทะ (แบบ ข.)
Proxy (Form B.)
(แบบที่กำหนดรายการต่างๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนและตายตัว)
(Form with fixed and specific details for authorizing proxy)

(ติดอากรแสตมป์ 20 บาท)
(Duty Stamp of 20 Baht)

เขียนที่ _____
Written at

วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

1. ข้าพเจ้า _____ สัญชาติ _____
I/We _____ nationality
อยู่บ้านเลขที่ _____
Address _____
2. เป็นผู้ถือหุ้นของ บริษัท โรงพยาบาลพระรามเก้า จำกัด (มหาชน) (“บริษัท”)
Being a shareholder of Praram9 Hospital Public Company Limited (“Company”)
โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows:
 หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
ordinary share _____ shares and have the right to vote equal to _____ votes
 หุ้นปริสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
preference share _____ shares and have the right to vote equal to _____ votes
3. ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระได้ โดยรายละเอียดของกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วย 6 ของหนังสือเชิญประชุมสามัญผู้ถือหุ้นประจำปี 2569)
Hereby appoint (Shareholders may appoint an independent director as their proxy. Details of the independent directors are specified in Enclosure 6 of the Invitation to the Annual General Meeting of Shareholders of 2026)
 (1) ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years, Residing at _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road _____ Tambol/Khwaeng _____ Amphur/Khet _____
จังหวัด _____ รหัสไปรษณีย์ _____ เบอร์โทรศัพท์มือถือ (สำหรับรับ OTP)* _____
Province _____ Postal Code _____ Mobile Phone Number _____
อีเมล _____
Email _____
 (2) ชื่อ _____ ดร.ธนาย ชรินทร์สาร _____ อายุ 54 ปี อยู่บ้านเลขที่ 99 โรงพยาบาลพระรามเก้า ตึก A (อาคารเดิม)
Name Dr. Tanai Charinsarn _____ age 54 years, Residing at 99 Praram9 Hospital, Building A (Old Building)
ถนน _____ พระราม 9 _____ ตำบล/แขวง _____ บางกะปิ _____ อำเภอ/เขต _____ ห้วยขวาง _____
Road Rama 9 _____ Tambol/Khwaeng Bangkapi _____ Amphur/Khet Huai Khwang _____
จังหวัด _____ กรุงเทพมหานคร _____ รหัสไปรษณีย์ _____ 10310 _____ หรือ
Province Bangkok _____ Postal Code 10310 or _____
 (3) ชื่อ _____ นายคณิต แพทย์สमान _____ อายุ 64 ปี อยู่บ้านเลขที่ 99 โรงพยาบาลพระรามเก้า ตึก A (อาคารเดิม)
Name Mr. Kanit Patsaman _____ age 64 years, Residing at 99 Praram 9 Hospital, Building A (Old Building)
ถนน _____ พระราม 9 _____ ตำบล/แขวง _____ บางกะปิ _____ อำเภอ/เขต _____ ห้วยขวาง _____
Road Rama 9 _____ Tambol/Khwaeng Bangkapi _____ Amphur/Khet Huai Khwang _____
จังหวัด _____ กรุงเทพมหานคร _____ รหัสไปรษณีย์ _____ 10310 _____ หรือ
Province Bangkok _____ Postal Code 10310 or _____

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันศุกร์ที่ 24 เมษายน 2569 เวลา 15.00 นาฬิกา ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-AGM) เพียงรูปแบบเดียว ตามหลักเกณฑ์ที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ ภายใต้ชื่อห้องประชุมทางสื่ออิเล็กทรอนิกส์ว่า “การประชุมสามัญผู้ถือหุ้นประจำปี 2569 โรงพยาบาลพระรามเก้า” หรือที่จะฟังเลื่อนไปในวัน เวลา สถานที่ และรูปแบบอื่นด้วย ทั้งนี้ ในกรณีเหตุผลวิสัยที่ทำให้กรรมการอิสระซึ่งลงนามเป็นผู้รับมอบฉันทะล่วงหน้าไม่สามารถเข้าร่วมประชุมได้ ข้าพเจ้ายินยอมให้กรรมการอิสระท่านอื่นตามรายชื่อข้างต้นทำหน้าที่ผู้รับมอบฉันทะแทนข้าพเจ้าได้

Anyone of these persons as my/our proxy (“Proxy”) to attend and vote on my/our behalf at the Annual General Meeting of Shareholders of 2026 on Friday, April 24, 2026, at 15.00 hours, which will be held through electronic media (e-AGM) only. The e-AGM Meeting will be preceded according to the law governing electronic meetings, under the virtual meeting named “AGM 2026-Praram 9 Hospital”, or such other date, time, place or format as the meeting may be held. In the case of force majeure which prevents the designed independent director who has signed the name as the Proxy from attending the Meeting, I hereby give consent to other independent director in the above list, to act as my Proxy instead.

4. ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
In this Meeting, I/we grant my/our Proxy to vote on my/our behalf as follows:
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

วาระที่ 1 **ประธานแจ้งให้ที่ประชุมทราบ**
Agenda No. 1 **Matters informed by the Chairman**

ไม่มีการลงคะแนนเสียงในวาระนี้
No vote casting in this agenda

วาระที่ 2 **รับทราบรายงานของคณะกรรมการบริษัทเกี่ยวกับผลการดำเนินงานของบริษัท ประจำปี 2568**
Agenda No. 2 **To acknowledge the Board of Directors' Report on the Company's performance for the year 2025**

ไม่มีการลงคะแนนเสียงในวาระนี้
No vote casting in this agenda

วาระที่ 3 **พิจารณาอนุมัติงบแสดงฐานะทางการเงินและงบกำไรขาดทุนเบ็ดเสร็จของบริษัท สำหรับรอบระยะเวลาบัญชีสิ้นสุด ณ วันที่ 31 ธันวาคม 2568**
Agenda No. 3 **To consider and approve the statement of financial position and the statement of comprehensive income of the Company for the fiscal year ended 31 December 2025**

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย Approve	<input type="checkbox"/> ไม่เห็นด้วย Disapprove	<input type="checkbox"/> งดออกเสียง Abstain
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วาระที่ 4 **พิจารณาอนุมัติการจ่ายเงินปันผลประจำปี 2568**
Agenda No. 4 **To consider and approve the 2025 annual dividend payment**

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

<input type="checkbox"/> เห็นด้วย Approve	<input type="checkbox"/> ไม่เห็นด้วย Disapprove	<input type="checkbox"/> งดออกเสียง Abstain
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วาระที่ 5 **พิจารณาอนุมัติการเลือกตั้งกรรมการแทนกรรมการซึ่งพ้นจากตำแหน่งตามวาระ**
Agenda No. 5 **To consider and approve the appointment of directors to replace the directors retiring by rotation**

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

การเลือกตั้งกรรมการทั้งหมดซึ่งพ้นจากตำแหน่งตามวาระทั้งหมด
Election of the proposed directors at once

<input type="checkbox"/> เห็นด้วย Approve	<input type="checkbox"/> ไม่เห็นด้วย Disapprove	<input type="checkbox"/> งดออกเสียง Abstain
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การเลือกตั้งกรรมการเป็นรายบุคคล
Election of each director:

(1) นายบรรณพจน์ ดามาพงศ์
Mr. Bhanapot Damapong

<input type="checkbox"/> เห็นด้วย Approve	<input type="checkbox"/> ไม่เห็นด้วย Disapprove	<input type="checkbox"/> งดออกเสียง Abstain
--	--	--

(2) นายอรรถพล สฤษฏีพันธ์อรรถพร
Mr. Attapol Sariddipuntawat

เห็นด้วย
Approve

ไม่เห็นด้วย
Disapprove

งดออกเสียง
Abstain

(3) นายพิเศษ จิยาศักดิ์
Mr. Piset Chiyasak

เห็นด้วย
Approve

ไม่เห็นด้วย
Disapprove

งดออกเสียง
Abstain

วาระที่ 6

พิจารณาอนุมัติการกำหนดค่าตอบแทนกรรมการประจำปี 2569

Agenda No. 6

To consider and approve the determination of the remuneration of the directors for the year 2026

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย
Approve

ไม่เห็นด้วย
Disapprove

งดออกเสียง
Abstain

วาระที่ 7

พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนผู้สอบบัญชีประจำปี 2569

Agenda No. 7

To consider and approve the appointment of auditors and to determine the auditor's remuneration for the year 2026

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย
Approve

ไม่เห็นด้วย
Disapprove

งดออกเสียง
Abstain

วาระที่ 8

พิจารณาเรื่องอื่นๆ (ถ้ามี)

Agenda No. 8

To consider other matters (if any)

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย
Approve

ไม่เห็นด้วย
Disapprove

งดออกเสียง
Abstain

5. การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

If the proxy does not vote consistently with my/our voting intentions as specified herein, such vote shall be deemed incorrect and is not made on my/our behalf as the Company's shareholders.

6. ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In the event that I/we have not specified my/our voting intention on any agenda or have not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting, except in the event that the proxy does not vote consistently with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงชื่อ/ Signed _____ ผู้มอบฉันทะ/Grantor
(_____)

ลงชื่อ/ Signed _____ ผู้รับมอบฉันทะ/Proxy
(_____)

ลงชื่อ/ Signed _____ ผู้รับมอบฉันทะ/Proxy
(_____)

ลงชื่อ/ Signed _____ ผู้รับมอบฉันทะ/Proxy
(_____)

หมายเหตุ/Remarks

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.

2. ในกรณีที่ข้อความที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบปะจําต่อแบบหนังสือมอบฉันทะแบบ ข.ตามแนบ
In case where the statement exceeds those specified above, additional details may be specified in the Attachment to this Proxy Form B. provided.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.
Attachment to Proxy Form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท โรงพยาบาลพระรามเก้า จำกัด (มหาชน)
A proxy is granted by a shareholder of Praram 9 Hospital Public Company Limited.

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันศุกร์ที่ 24 เมษายน 2569 เวลา 15.00 นาฬิกา รูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-AGM) เพียงรูปแบบเดียว ตามหลักเกณฑ์ที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ ภายใต้ชื่อห้องประชุมทางสื่ออิเล็กทรอนิกส์ว่า "การประชุมสามัญผู้ถือหุ้นประจำปี 2569 โรงพยาบาลพระรามเก้า" หรือที่จะพึงเลื่อนไปในวัน เวลา สถานที่และรูปแบบอื่นด้วย

The Annual General Meeting of Shareholders of 2026 on Friday, April 24, 2026, at 15.00 hours, will be held through electronic media (e-AGM) only. The e-Shareholder Meeting will be preceded according to the law governing electronic meetings, under the virtual meeting named "AGM 2026-Praram 9 Hospital, or such other date, time place or format as the meeting may be held.

วาระที่ _____ เรื่อง _____
Agenda No. _____ Re: _____

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ _____ เรื่อง _____
Agenda No. _____ Re: _____

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ _____ เรื่อง _____
Agenda No. _____ Re: _____

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ _____ เรื่อง _____
Agenda No. _____ Re: _____

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

หนังสือมอบฉันทะ (แบบ ค.)

Proxy (Form C.)

(เฉพาะกรณีผู้ลงทุนต่างประเทศที่แต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)
(For foreign investors appointed custodian in Thailand to be a share depository and keeper)

(ติดอากรแสตมป์ 20 บาท)
(Duty Stamp of 20 Baht)

เขียนที่ _____
Written at _____

วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

1. ข้าพเจ้า _____ สัญชาติ _____
I/We _____ nationality
อยู่บ้านเลขที่ _____
Address _____
ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ _____
As the custodian of _____

2. เป็นผู้ถือหุ้นของ บริษัท โรงพยาบาลพระรามเก้า จำกัด (มหาชน) (“บริษัท”)
Being a shareholder of Praram9 Hospital Public Company Limited (“Company”)
โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows:
 หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
ordinary share _____ shares and have the right to vote equal to _____ votes
 หุ้นบริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
preference share _____ shares and have the right to vote equal to _____ votes

3. ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระได้ โดยรายละเอียดของกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วย 6 ของหนังสือเชิญประชุมสามัญผู้ถือหุ้นประจำปี 2569)
Hereby appoint (Shareholders may appoint an independent director as their proxy. Details of the independent directors are specified in Enclosure 6 of the Invitation to the Annual General Meeting of Shareholders of 2026)

(1) ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years, Residing at _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road _____ Tambol/Khwaeng _____ Amphur/Khet _____
จังหวัด _____ รหัสไปรษณีย์ _____ เบอร์โทรศัพท์มือถือ (สำหรับรับ OTP)* _____
Province _____ Postal Code _____ Mobile Phone Number _____
อีเมล* _____
Email _____

(2) ชื่อ ดร.ธนาย ชรินทร์สาร อายุ 54 ปี อยู่บ้านเลขที่ 99 โรงพยาบาลพระรามเก้า ตึก A (อาคารเดิม)
Name Dr. Tanai Charinsarn age 54 years, Residing at 99 Praram9 Hospital, Building A (Old Building)
ถนน พระราม 9 ตำบล/แขวง บางกะปิ อำเภอ/เขต ห้วยขวาง
Road Rama 9 Tambol/Khwaeng Bangkapi Amphur/Khet Huai Khwang
จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10310 หรือ
Province Bangkok Postal Code 10310 or _____

(3) ชื่อ นายคณิต แพทย์สमान อายุ 64 ปี อยู่บ้านเลขที่ 99 โรงพยาบาลพระรามเก้า ตึก A (อาคารเดิม)
Name Mr. Kanit Patsaman age 64 years, Residing at 99 Praram 9 Hospital, Building A (Old Building)
ถนน พระราม 9 ตำบล/แขวง บางกะปิ อำเภอ/เขต ห้วยขวาง
Road Rama 9 Tambol/Khwaeng Bangkapi Amphur/Khet Huai Khwang
จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10310 หรือ
Province Bangkok Postal Code 10310 or _____

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันศุกร์ที่ 24 เมษายน 2569 เวลา 15.00 นาฬิกา ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-AGM) เพียงรูปแบบเดียว ตามหลักเกณฑ์ที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ ภายใต้ชื่อห้องประชุมทางสื่ออิเล็กทรอนิกส์ว่า “การประชุมสามัญผู้ถือหุ้นประจำปี 2569 โรงพยาบาลพระรามเก้า” หรือที่จะฟังเดือนไปในวัน เวลา สถานที่ และรูปแบบอื่นด้วย ทั้งนี้ ในกรณีเหตุสุดวิสัยที่ทำให้กรรมการอิสระซึ่งลงนามเป็นผู้รับมอบฉันทะล่วงหน้าไม่สามารถเข้าร่วมประชุมได้ ข้าพเจ้ายินยอมให้กรรมการอิสระท่านอื่นตามรายชื่อข้างต้นทำหน้าที่ผู้รับมอบฉันทะแทนข้าพเจ้าได้

Anyone of these persons as my/our proxy ("Proxy") to attend and vote on my/our behalf at the Annual General Meeting of Shareholders of 2026 on Friday, April 24, 2026, at 15.00 hours, which will be held through electronic media (e-AGM) only. The e-AGM Meeting will be preceded according to the law governing electronic meetings, under the virtual meeting named "AGM 2026-Praram 9 Hospital", or such other date, time, place or format as the meeting may be held. In the case of force majeure which prevents the designed independent director who has signed the name as the Proxy from attending the Meeting, I hereby give consent to other independent director in the above list, to act as my Proxy instead.

4. ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

In this Meeting, I/we grant my/our Proxy to vote on my/our behalf as follows:

- (ก) มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้
(a) Authorized for all of the shares held and are eligible to vote
- (ข) มอบฉันทะบางส่วน คือ
(b) Authorized for certain parts of shares as follows
- | | | | | | | | |
|--------------------------|--------------------------------|-------|----------|-------|-------------------------------------|-------|---------|
| <input type="checkbox"/> | หุ้นสามัญ | _____ | หุ้น | _____ | และมีสิทธิออกเสียงลงคะแนนได้ | _____ | เสียง |
| | ordinary share | | share(s) | | and have the right to vote equal to | | vote(s) |
| <input type="checkbox"/> | หุ้นสามัญ | _____ | หุ้น | _____ | และมีสิทธิออกเสียงลงคะแนนได้ | _____ | เสียง |
| | ordinary share | | share(s) | | and have the right to vote equal to | | vote(s) |
| | รวมสิทธิออกเสียงลงคะแนนทั้งหมด | | | | | _____ | เสียง |
| | Totalling | | | | | | Vote(s) |

5. ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
In this Meeting, I/we grant my/our Proxy to vote on my/our behalf as follows:

วาระที่ 1 **ประธานแจ้งให้ที่ประชุมทราบ**
Agenda No. 1 **Matters informed by the Chairman**

ไม่มีการลงคะแนนเสียงในวาระนี้
No vote casting in this agenda.

วาระที่ 2 **รับทราบรายงานของคณะกรรมการบริษัทเกี่ยวกับผลการดำเนินงานของบริษัท ประจำปี 2568**
Agenda No. 2 **To acknowledge the Board of Directors' Report on the Company's performance for the year 2025**

ไม่มีการลงคะแนนเสียงในวาระนี้
No vote casting in this agenda

วาระที่ 3 **พิจารณาอนุมัติงบแสดงฐานะทางการเงินและงบกำไรขาดทุนเบ็ดเสร็จของบริษัท สำหรับรอบระยะเวลาบัญชีสิ้นสุด ณ วันที่ 31 ธันวาคม 2568**
Agenda No. 3 **To consider and approve the statement of financial position and the statement of comprehensive income of the Company for the fiscal year ended 31 December 2025**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ 4 **พิจารณาอนุมัติการจ่ายเงินปันผลประจำปี 2568**
Agenda No. 4 **To consider and approve the 2025 annual dividend payment**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่ 5
Agenda No. 5

พิจารณาอนุมัติการเลือกตั้งกรรมการแทนกรรมการซึ่งพ้นจากตำแหน่งตามวาระ

To consider and approve the appointment of directors to replace the directors retiring by rotation

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

- การเลือกตั้งกรรมการทั้งหมดซึ่งพ้นจากตำแหน่งตามวาระทั้งหมด
Election of those retired directors

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

- การเลือกตั้งกรรมการเป็นรายบุคคล
Election of certain directors:

- (1) นายบรรณพจน์ ดามาพงศ์
Mr. Bhanapot Damapong

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

- (2) นายอรุณพล สฤทธิพันธ์
Mr. Attapol Sariddipuntawat

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

- (3) นายพิเศษ จิยาศักดิ์
Mr. Pisets Chiyasak

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 6
Agenda No. 6

พิจารณาอนุมัติการกำหนดค่าตอบแทนกรรมการประจำปี 2569

To consider and approve the determination of the remuneration of the directors for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 7
Agenda No. 7

พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทนผู้สอบบัญชีประจำปี 2569

To consider and approve the appointment of auditors and to determine the auditor's remuneration for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 8
Agenda No. 8

พิจารณาเรื่องอื่นๆ (ถ้ามี)

To consider other matters (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

6. การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
If the proxy does not vote consistently with my/our voting intentions as specified herein, such vote shall be deemed incorrect and is not made on my/our behalf as the Company's shareholders.
7. ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
In the event that I/we have not specified my/our voting intention on any agenda or have not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำการไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุไว้ในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำการเองทุกประการ

Any acts performed by the proxy in this meeting, except in the event that the proxy does not vote consistently with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงชื่อ/ Signed _____ ผู้มอบฉันทะ/Grantor
(_____)

ลงชื่อ/ Signed _____ ผู้รับมอบฉันทะ/Proxy
(_____)

ลงชื่อ/ Signed _____ ผู้รับมอบฉันทะ/Proxy
(_____)

ลงชื่อ/ Signed _____ ผู้รับมอบฉันทะ/Proxy
(_____)

หมายเหตุ/Remarks

- หนังสือมอบฉันทะแบบ ค. นี้ ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น
The Proxy form C. is only used for the shareholder who is specified in the register as a foreign investor and has appointed a custodian in Thailand to be a share depository and keeper.
- หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ
The documents needed to be attached to this Proxy form are:
(1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
Power of attorney from the shareholder empowering the custodian to sign this Proxy form on his/her behalf
(2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)
Document confirming that the person who signed the proxy form is permitted to operate the custodian business
- ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The shareholder appointing the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.
- ในกรณีที่พิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำตอบแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ
In case where the statement exceeds those specified above, additional details may be specified in the Attachment to Proxy Form C. provided

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.
Attachment to Proxy Form C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท โรงพยาบาลพระรามเก้า จำกัด (มหาชน)
A proxy is granted by a shareholder of Praram 9 Hospital Public Company Limited.

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันศุกร์ที่ 24 เมษายน 2569 เวลา 15.00 นาฬิกา รูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-AGM) เพียงรูปแบบเดียว ตามหลักเกณฑ์ที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ ภายใต้ชื่อห้องประชุมทางสื่ออิเล็กทรอนิกส์ว่า "การประชุมสามัญผู้ถือหุ้นประจำปี 2569 โรงพยาบาลพระรามเก้า" หรือที่จะพึงเลื่อนไปในวัน เวลา สถานที่และรูปแบบอื่นด้วย

The Annual General Meeting of Shareholders of 2026 on Friday, April 24, 2026, at 15.00 hours, will be held through electronic media (e-AGM) only. The e-Shareholder Meeting will be preceded according to the law governing electronic meetings, under the virtual meeting named "AGM 2026-Praram 9 Hospital, or such other date, time place or format as the meeting may be held.

วาระที่ _____ เรื่อง _____
Agenda No. _____ Re: _____

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ _____ เรื่อง _____
Agenda No. _____ Re: _____

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ _____ เรื่อง _____
Agenda No. _____ Re: _____

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ _____ เรื่อง _____
Agenda No. _____ Re: _____

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our Proxy to consider and vote on my/our behalf as appropriate in all respects.
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(b) To grant my/our Proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

Profiles of Independent Directors Designed as Proxy



Dr. Tanai Charinsam

Age: 54 years

Current Position: Independent Director/
Member of the Executive Committee /
Member of the Corporate Governance
and Sustainable Development
Committee

Address: No. 99 Praram 9 Hospital,
Building A (Old Building), Rama 9
Road, Bangkok, Huai Khwang,
Bangkok, 10310

Highest Academic Qualification :

- Doctor of Information Technology, University of New South Wales, Canberra, Australia
- Master of Science (Civil Engineering), University of Illinois at Urbana-Champaign, Illinois, USA
- Bachelor of Engineering (Civil Engineering), Chulalongkorn University, Bangkok, Thailand

Training:

- Thai Institute of Directors (IOD)
 - ESG in the Boardroom: A Practical Guide for Board (ESG) Class 13/2525
 - Risk Management Program for Corporate Leaders (RCL) Class 33/2023
 - Board Nomination and Compensation Program (BNCP) Class 12/2022
 - Director Leadership Certification Program (DLCP) Class 1/2022
 - Advanced Audit Committee Program (AAP) Class 32/2019
 - Director Certification Program (DCP) Class 98/2551
 - Chartered Director Class (CDC) 3/2008
 - Director Accreditation Program (DAP) Class 16/2004
- Capital Market Academy
 - Senior Executive Course (SES) Class 30

Work Experience and Position held in other companies or organizations:

- Listed (2)

2022 – Present	Independent Director / Member of the Executive Committee / Member of the Risk Management Committee	SC Asset Corporation Public Company Limited
2020 – Present	Independent Director / Member of the Nomination and Remuneration Committee	JD Food Public Company Limited
- Non-Listed (4)

2024 – Present	Director	Ignifier Company Limited
2023 – Present	Director	Entrepreneurship Plus Company Limited
2019 – Present	Director	TNI and Associates Company Limited
2016 – Present	Director	MTP Solution Company Limited

Interest in any agenda of the 2026 Annual General Meeting : - No interests in any agenda -

Percent of Shareholding :

- Director - None -
- Spouse - None -
- Minor - None -

Conflict of Interest : - None -

Family Relationship between Director and Executive : - None -

Criminal records on violation of securities / futures contract laws and other laws in the last 10 years :
- None -

Profiles of Independent Directors Designed as Proxy



MR. KANIT PATSAMAN

Age: 64 years

Current Position: Independent Director /
Chairman of the Audit Committee /
Member of the Corporate Governance
and Sustainability Development
Committee

Address: No. 99 Praram 9 Hospital,
Building A (Old Building), Rama 9
Road, Bangkapi, Huai Khwang, Bangkok,
10310

Highest Academic Qualification:

- Master of Business Administration, National Institute of Development Administration
- Bachelor of Economics, Ramkhamhaeng University

Training:

- Thai Institute of Directors (IOD)
 - Hot Issue for Directors Course: The Evolving Role of Audit Committee in Fostering Trust and Transparency 3/2025
 - Independent Director Forum 2025 Course: Role of Independent Directors in Overseas Expansion and International Market
 - Director's Briefing 4/2025 Course / ESG Risks Mitigation: What Directors Need to Know Before Risk Becomes a Turning Point for the Organization
 - Empowering Boards: Enhancing Governance, Standards, and Financial Insights Class 3/2024
 - Course on prevention and suppression of inappropriate behavior of listed companies
 - Hot Issue for Directors : Climate Governance Class 3/2023
 - Anti-corruption course
 - Value of Audit
 - Hot Issue for Directors : What Directors Need to know about Digital Assets Class 3/2022
 - Ethical Leadership Program (ELP) Class 24/2021
 - Director Briefing (O-DB) Class 1/2021 (IOD) and Class 14/2021
 - National Director Conference (NDC) Class 1/2021
 - Board War Room Series (O-War Room) Class 5/2020
 - The Role of Chairman Program (RCP), Class 45/2019
 - IT Governance and Cyber Resilience Program (ITG), Class 5/2016
 - Director Certification Program (DCP), Class 156/2012
 - Audit Committee Program (ACP), Class 40/2012
- The Stock Exchange of Thailand (SET)
 - Seminar on "Insight in SET: ID & AC Focus - Comprehensive Knowledge for Growth and Sustainability in the Capital Market"
 - In-depth seminar on expectations regarding the appropriate roles and responsibilities of the Audit Committee (AC) and its supervisors for Internal Audit (CAE), organized by the Stock Exchange of Thailand and the Federation of Accounting Professions.
 - Capital Market Research Forum 2/2023
 - Seminar on Business Driving for Sustainability 2020 conducted by the specialists and executives from Sustainable Business Development Department
- The Securities and Exchange Commission (SEC)
 - Seminar of the Strong Securities Issuer Project on the roles and responsibilities of directors and executives of listed companies
 - Online seminar with the Audit Committees of Listed Companies

- Others
 - 2025 Audit Committee Seminar: In the Winds of Change - How Will You Adapt as the World Changes? (EY)
 - Supervision Business activities for directors and senior management of State enterprises and public organizations, Class 11 (PDI 11), King Prajadhipok's Institute

Work Experience and Position held in other companies or organizations:

- Listed (1)

2021 – Present	Independent director / Chairman of the Audit Committee / Member of the Nomination and Remuneration Committee	Aurora Design Public Company Limited
----------------	--	---

- Non-Listed: - None -

Interest in any agenda of the 2026 Annual General Meeting : - No interests in any agenda -

Percent of Shareholding :

- Director 60,000 Shares (0.0076%)
- Spouse - None -
- Minor - None -

Conflict of Interest : - None -

Family Relationship between Director and Executive : - None -

Criminal records on violation of securities / futures contract laws and other laws in the last 10 years :
- None -

Extracted Articles of Association of Praram 9 Hospital Public Company Limited related to Shareholders' Meeting

1. The Shareholders' Meeting

Article 31 The board of directors shall arrange for a shareholders' meeting which is an annual general meeting of shareholders within four (4) months of the last day of the fiscal year of the Company that it is called the "General Meeting".

The shareholders' meeting other than the one referred to in the first paragraph shall be called the "Extraordinary Meeting". The board of directors may call the shareholders' meeting to be the extraordinary meeting at any time as it deems appropriate.

One or more shareholder(s) holding shares amounting to not less than ten per cent of the total number of shares sold may submit his/their name(s) in a request directing the board of director to call a shareholders' extraordinary meeting at any time, but the subject and reasons for calling such meeting shall be clearly stated in such request. In such case, the board of directors shall arrange for the shareholders' meeting within forty-five days of the date of receipt of such request from the said shareholder(s).

If the board of directors does not arrange for a meeting within the period specified in third paragraph, the shareholders who have submitted their names or other shareholders who have collected shares up to the required number of shares may call a meeting by themselves within forty-five days of the due date under third paragraph. In such case, it shall be deemed that the shareholders' meeting is called by the board of directors, which the Company shall be liable for necessary expenses incurred from the proper arrangement and facilitate payment for meeting.

If it appears that any time the shareholders' meeting called from the shareholders under fourth paragraph do not reach the number of shareholders attending the meeting to constitute a quorum under the terms specified in Article 33., the shareholders under fourth paragraph shall be jointly liable for expenses incurred from such arrangement to the Company.

Article 32 In calling the shareholders' meeting, the board of directors shall prepare a written notice calling for the meeting that states the place, date, time, agenda of the meeting, and the matters to be proposed to the meeting with reasonable detail by indicating clearly whether it is matter proposed for information, for approval, or for consideration, as the case may be, including the opinions of the board of directors in the said matters, and the said notice shall be delivered to the shareholders and the Registrar for their acknowledgement at least seven (7) days prior to the date of the meeting. The notice calling for the meeting shall also be published in a newspaper or use other means of advertising through electronic media instead according to the regulations prescribed by the Registrar for three (3) consecutive days and at least three (3) days prior to the date of the meeting.

The place used for the meeting may be within or nearby a province where the head office of the Company is located as the board of directors deems appropriate.

Extracted Articles of Association of Praram 9 Hospital Public Company Limited related to Shareholders' Meeting

Article 33 In order to constitute a quorum, there shall be shareholders and proxies (if any) attending at a shareholders' meeting amounting to not less than twenty-five (25) persons, or not less than half (1/2) of the total number of shareholders, and in either case such shareholders shall hold shares amounting to not less than one-third (1/3) of the total number of shares sold.

If it appears at any shareholders' meeting when one (1) hour has passed from due time of the meeting and the number of shareholders attending is unable to constitute a quorum as specified according to the first paragraph, if such shareholders' meeting was called as a result of a request of the shareholders, the meeting shall be cancelled. If such shareholders' meeting was not called as a result of a request of the shareholders, the meeting shall be called once again in which the notice calling for the meeting shall be delivered to the shareholders not less than seven (7) days prior to the date of the meeting, and the subsequent meeting shall not be required to constitute a quorum.

The shareholders' meeting can be convened via electronic media subjected to the conditions, procedures and methods specified by the law. The location of the head office of the company shall be considered the meeting venue.

Sending of invitation letters to shareholders' meetings and appointing proxies may alternatively be made via electronic means in accordance with relevant laws and regulations required by the Registrar. Giving proxy via electronic means must be secure and trustworthy, ensuring that the proxy is made by the shareholder, in accordance with the relevant laws and regulations prescribed by the Registrar.

Article 34 The chairman of the board of director shall preside over the meeting of shareholders. In the case where the chairman is not present in the meeting or is unable to perform the duty, the vice chairman shall act as the chairman in the meeting. If there is no a vice chairman or there is a vice chairman but he is not in the meeting or is unable to perform the duty, the shareholders attending at the said meeting shall elect any one shareholder to be the chairman.

Article 35 Voting in the shareholders' meeting, one (1) share is entitled to one (1) vote, and a shareholder who has any special interest in any issue is not entitled to vote on such issue except for voting on the election of directors. A resolution of the shareholders' meeting shall be pass by the following votes:

- (1) In a normal case, it shall be held by the majority votes of the shareholders attending the meeting and voting. In case of a tie vote, the chairman of the meeting shall have a casting vote;
- (2) In the following cases, it shall be held by votes not less than three-fourth (3/4) of the total number of votes of the shareholders attending the meeting with the right to vote:
 - (a) the sale or transfer of business of the Company, in whole or in essential part, to a third party;
 - (b) the purchase or acceptance of transfer of business of other private companies or public companies by the Company;

Extracted Articles of Association of Praram 9 Hospital Public Company Limited related to Shareholders' Meeting

- (c) entering into, amending, or terminating regarding a lease of business of the Company in whole or in essential part, appointing a third party for the provision of management of the Company's business; or amalgamating business with a third party for the purpose of sharing profit and loss between them;
- (d) amending the memorandums or articles of the Company;
- (e) increasing or decreasing the registered capital of the Company;
- (f) dissolving the Company;
- (g) issuing the Company's debentures and other securities under the law governing the securities and stock exchange;
- (h) amalgamating business with other companies.

Article 36 The following businesses shall be proceeded in an annual general meeting of shareholders:

- (1) Consideration of the board of directors' report on operational results in the past year;
- (2) Approval for a balance sheet and profit and loss statement;
- (3) Approval for profit allotment and dividend payment;
- (4) Consideration of electing new directors as required by rotation basis;
- (5) Consideration of the remuneration of directors;
- (6) Consideration of the appointment of the Company's auditor and auditor fee; and
- (7) Other business.

2. Board of Directors

Article 15 For the purpose of the business operation of the Company, the Company shall have a board of directors consisting of at least five (5) directors and not less than half (1/2) of all directors shall have residence within the Kingdom of Thailand.

Any director may or may not be a shareholder of the Company.

Article 16 The meeting of shareholders shall elect directors of the Company in accordance with the following rules and procedures:

- (1) Each shareholder shall have one (1) vote for one (1) share held by him;
- (2) Each shareholder shall exercise all of his voting rights under (1) hereof to elect one or more person(s) nominated for directors. In case of electing more persons to be directors, the shareholder cannot distribute his vote for any person more or less;
- (3) In case of electing more persons to be directors, the persons who receive the highest votes in respective order of the votes shall be elected as directors at the number equal to the number of directors as required or elected at such time. In case of equal vote among the persons elected in order of respective high numbers of votes, which number exceeds the number of directors as required or elected at such time, the chairman shall have the casting vote.

Extracted Articles of Association of Praram 9 Hospital Public Company Limited related to Shareholders' Meeting

Article 17 At every annual general meeting of shareholders, one-third (1/3) of the directors shall vacate office. In case the number of directors is not divided into three equal parts, directors in the number nearest to one-third (1/3) shall vacate office.

Directors vacating office may be re-elected.

Directors to vacate office in the first and second years after the Company's registration shall draw lots. In subsequent years, the directors with longest period of directorship shall vacate office.

Article 22 The directors of the Company shall be entitled to receive remuneration from the Company in form of reward, meeting allowance, pension, bonus or other benefit allowance, of which shall be considered and passed by a resolution of the shareholders' meeting with votes not less than two-third (2/3) of the total number of votes of the shareholders attending the meeting. The remuneration of the directors may be determined at fixed amounts or specific terms in which is from time to time or at all time until there will be any change in otherwise upon the resolution of the shareholders' meeting. In addition, the directors of the Company shall be entitled to receive per diem and other welfare in accordance with the Company's regulations.

The provision in the first paragraph will not affect the right of the appointed director from staffs or employees of the Company for the remuneration and benefit of the duty for being the staff or employee of the Company.

3. Dividend and Reserve

Article 44. No dividend shall be paid out of funds other than profits. In the case where the Company still sustains an accumulated loss, no dividend shall be paid.

Dividend shall be distributed according to the number of shares in equal amount for each share, unless the Company issues preferred shares and determines the right of preferred shares in respect of the receipt of the dividend different from the ordinary shares, therefore the dividend shall be allocated upon such determination. The payment of dividend shall be approved by the shareholders' meeting.

The board of directors may pay an interim dividend to the shareholders from time to time when it opines that the profits of the Company justify such payment, and after the interim dividend has been paid, it has the duty to report on such dividend payment to the shareholders at the following meeting of shareholders.

Payment of dividend shall be made within one (1) month from the date of shareholders' meeting, or from the date of the resolution of the board of directors, as the case may be. The written notice of dividend payment shall be delivered to shareholders and published in a newspaper or alternatively advertise through electronic means in accordance with the regulations prescribed by the Registrar for a period of not less than three (3) consecutive days.

Extracted Articles of Association of Praram 9 Hospital Public Company Limited related to Shareholders' Meeting

Article 45. The Company shall allocate one part of the annual net profit to be the reserve fund in an amount not less than five (5) per cent of the annual net profit less the sum of accumulated loss brought forward (if any) until the said reserve fund will attain amounts not less than ten (10) per cent of the registered capital.

4. Accounting, Financing and Auditing

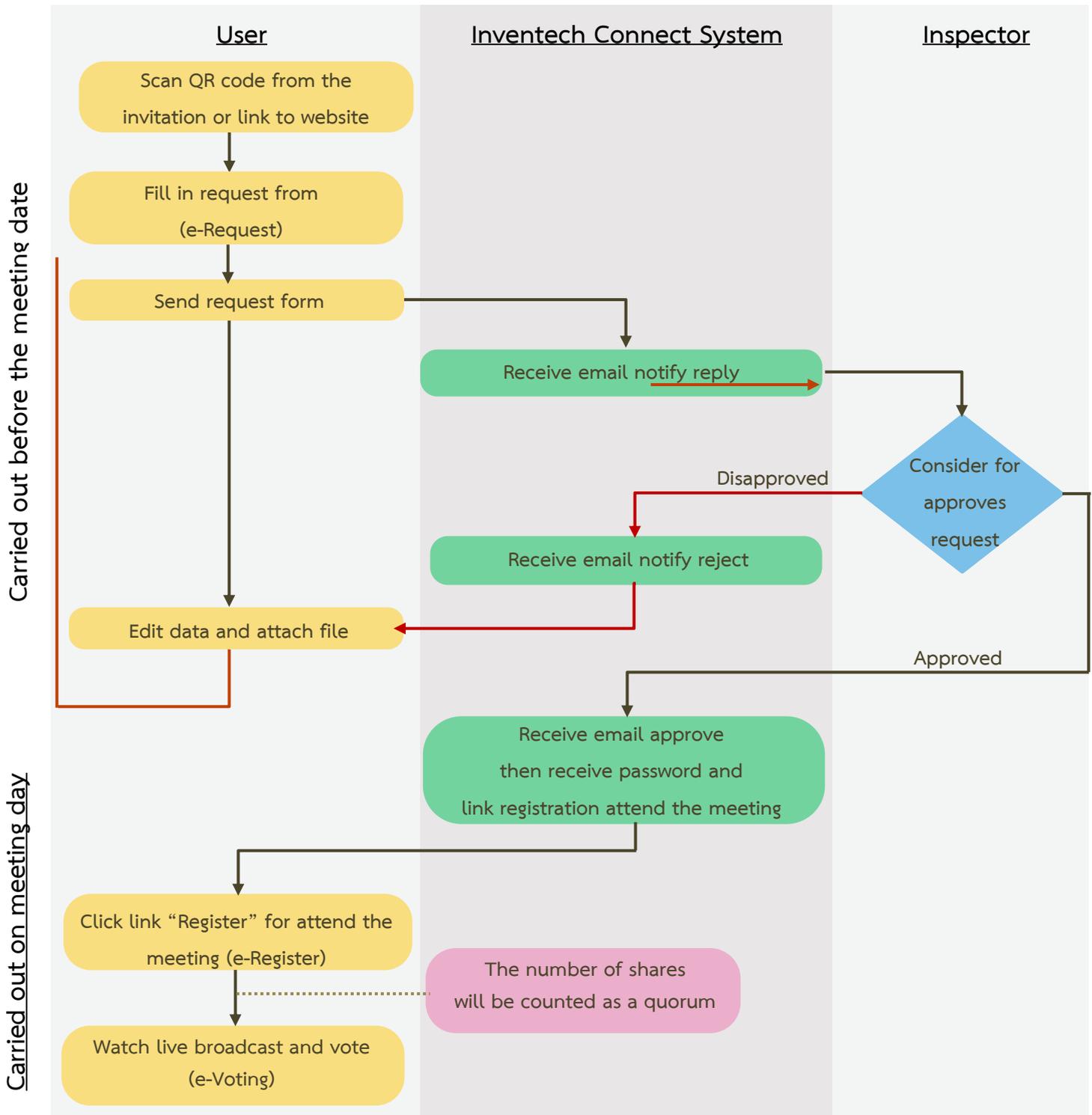
Article 39. The board of directors shall provide a balance sheet and profit and lost statement at the end of the fiscal year of the Company so as to propose shareholders in an annual general meeting for an approval, which the board of directors shall appoint an auditor to complete the examination of the balance sheet and profit and lost statement prior to proposing in the shareholders' meeting.

Article 40. The board of directors shall deliver the following documents to shareholders together with the notice calling for an annual general meeting:

- (1) A copy of balance sheet and profit and loss statement as examined by an auditor together with the audited report of the auditor; and
- (2) An annual report of the board of directors together with other documents to support the report.

Article 43. The auditor has the duty to attend every shareholders' meeting in relation that the balance sheet, profit and loss statement and the problem relating to the account of the Company are to be considered for the purpose of explaining his auditing of accounts to the shareholders.

Guidelines for attending of Electronic Meeting



Condition of use

In case Merge account/change account

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

Attendees can click on "Register to leave the quorum", the systems will be number of your shares out from the meeting base.

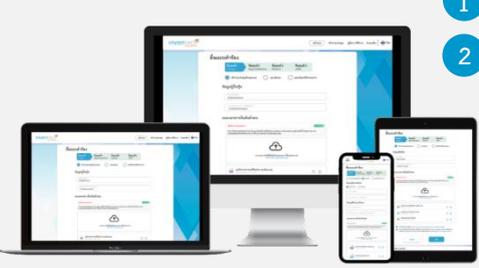
Guidelines for attending of Electronic Meeting by Inventech Connect

Shareholders and proxies wishing to attend the meeting can proceed according to the procedure for submitting the request form to attend the meeting via electronic media as follows:

Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at <https://sent.inventech.co.th/PR9129397R/#/homepage> or scan QR Code and follow the steps as shown in the picture



- 
- 1 Click link URL or scan QR Code in the letter notice Annual General Meeting
 - 2 Choose type request for request form to 4 step
 - Step 1 Fill in the information shown on the registration
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information
 - 3 Please wait for an email information detail of meeting and Password
- ** Merge user accounts, please using the same email and phone number ****
2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from **17 April 2026 at 8:30 a.m.** and shall be closed on **24 April 2026 Until the end of the meeting.**
3. The electronic conference system will be available on **24 April 2026 at 13.00 p.m. (2 hours before the opening of the meeting).** Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Directors

For Shareholders who wish to appoint an independent director of the Company as their proxy may submit the request form via electronic means in accordance with the prescribed procedures, or deliver the proxy form together with supporting documents to the Company. The documents must be received by the Company no later than 23 April 2026 at 5:00 p.m. via the following channels:

1. By email: legalpr9@praram9.com ; or
2. By postal mail: Praram 9 Hospital Public Company Limited
Legal and Compliance Department
99 Rama 9 Road, Bangkapi Subdistrict, Huai Khwang District
Bangkok 10310, Thailand”

If you have any problems with the software, please contact Inventech Call Center

 02-460-9227

 @inventechconnect

 The system available during 17 - 24 April 2026 at 08.30 a.m. - 05.30 p.m.
(Specifically excludes holidays and public holidays)



Report a problem
@inventechconnect

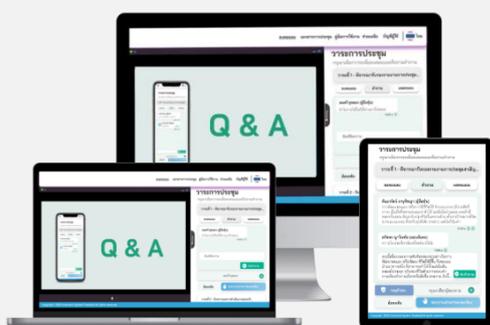
Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, Then click on “Accept” button
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button “Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

Step to ask questions via Inventech Connect



- Select which agenda
- Click on “Question” button
- 1 Ask a question
 - Type the question then click “Send”
- 2 Ask the question via video
 - Click on “Conference”
 - Click on “OK” for confirm your queue
 - Please wait for the queue for you then your can open the microphone and camera

The Company provides shareholders and proxies with the opportunity to submit questions in advance for the 2026 Annual General Meeting of Shareholders until Thursday, 23 April 2026, via email at legalpr9@pram9.com. On the meeting date, shareholders or proxies attending the meeting may also raise questions through the meeting system in accordance with the procedures announced by the Company.

How to use Inventech Connect



User Manual and Video of using Inventech Connect

Note : Operation of the electronic conferencing system and Inventech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
 - High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
 - High Quality Video: Must be have internet speed at 1.0 Mbps.
 - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge ****The system does not supported internet explorer.**

Documents for Identity Verification in the Registration

1. Natural Person Shareholder

- 1.1 **The Shareholder attends the e-Meeting by him/herself**
- (1) Identification Card of the Shareholder or a copy of passport (in case of not having Thai nationality) which is valid. In case of any change of name - surname, the Shareholder is also required to give the evidence of such change.
- 1.2 **The Shareholder appoints the Proxy**
- (1) The Proxy Form according to the Enclosure 5, completely filled in and signed by the Shareholder and the Proxy;
 - (2) Signed copy of identification card or passport (in case of not having Thai nationality) which is valid, of the Grantor and the Proxy, including the evidence of name or surname change (if any).

2. Juristic Person Shareholder

- 2.1 **The Authorized Signatory of the Juristic Person Shareholder attends the e-Meeting by him/herself**
- (1) Registration Form for Authorized Signatory of Juristic Person Shareholder according to the Enclosure 10 completely filled in and signed by the authorized signatory of the juristic person shareholder affixed with the seal of the Juristic Person (if any).
 - (2) Copy of Affidavit of the Juristic Person Shareholder certified true copy by the authorized signatory with the statement indicating that the authorized signatory who attends the meeting has the authority to act on behalf of the Juristic Person Shareholder.
 - (3) Signed valid copy of the identification card or passport (in case of foreign representative) of the authorized signatory of the Juristic Person Shareholder.
- 2.2. **The Juristic Person Shareholder appoints the Proxy**
- (1) Proxy form according to the Enclosure 5 completely filled in and signed by both the authorized signatory affixed with the seal of the Juristic Person as the Grantor, and the Proxy.
 - (2) Copy of Affidavit of the Juristic Person Shareholder certified true copy by the authorized signatory with the statement indicating that the authorized signatory who attends the meeting has the authority to act on behalf of the Juristic Person Shareholder.
 - (3) Signed valid copy of the identification card or passport (in case of foreign representative) of the authorized signatory of the Juristic Person Shareholder.
 - (4) Signed valid copy of the identification card or passport (in case of foreign representative) of the Proxy.

3. Foreign Shareholder with a custodian in Thailand appoints a Proxy via Proxy Form C

- 3.1 **Documents from Custodian**
- (1) Proxy Form C according to the Enclosure 5, completely filled in and signed by the authorized signatory of the Custodian as the Grantor, and the Proxy.
 - (2) Letter of confirmation that the Custodian who signed the Proxy received a permit to act as a custodian.

- (3) Copy of the Affidavit of the Custodian, with the statement indicating that the authorized signatory who attends the meeting has the authority to act on behalf of the Custodian.
- (4) Signed valid copy of the identification card or passport (in case of not having Thai nationality) or any other official document of the authorized representative of the Custodian, including the evidence of name or surname change (if any).

3.2 Documents from the Shareholder

- (1) Power of Attorney from the Shareholder empowering the Custodian to sign the Proxy Form for its behalf.
- (2) Copy of Affidavit of the Juristic Person Shareholder, signed by the authorized signatory, with the statement indicating that the person signing the Power of Attorney was authorized.
- (3) Signed valid copy of the identification card or passport (in case of not having Thai nationality) or any other official document of the authorized signatory, including the evidence of name or surname change (if any).

3.3 Documents from the Proxy

Valid copy of the identification card or passport (in case of foreigner) or any other official documents, including the evidence of name or surname change (if any).

4. The Administrator of the Estate of the Deceased Shareholder attends the e-Meeting

4.1. The Administrator of the Estate of the Deceased Shareholder attends the e-Meeting by him/herself

- (1) Registration form according to the Enclosure 10 completely filled in and signed by the Administrator of the Estate.
- (2) Copy of the court order appointing the administrator of the estate, certified true copy by the administrator of the estate.
- (3) Signed valid copy of the identification card or passport (in case of foreign representative) of the Administrator of the Estate.

4.2 The Administrator of the Estate of the Deceased Shareholder appoints the Proxy

- (1) Proxy form according to the Enclosure 5 completely filled in and signed by both the administrator of the estate as the Grantor, and the Proxy.
- (2) Copy of the court order appointing the administrator of the estate, certified true copy by the administrator of the estate.
- (3) Signed valid copy of the identification card or passport (in case of foreign representative) of the administrator of the estate.
- (4) Signed valid copy of the identification card or passport (in case of foreign representative) of the Proxy.

5. The Guardian / Curator of the Shareholder attends the e-Meeting

5.1 The Guardian / Curator of the Shareholder attends the e-Meeting by him/herself

- (1) Registration form according to the Enclosure 10 completely filled in and signed by the Guardian / Curator.
- (2) Copy of the court order appointing the Guardian / Curator, certified true copy by the Guardian / Curator.

- (3) Signed valid copy of the identification card or passport (in case of foreign representative) of the Guardian / Curator.

5.2 The Guardian / Curator appoints Proxy

- (1) Proxy form according to the Enclosure 5 completely filled in and signed by both the Guardian / Curator, and the Proxy.
- (2) Copy of the court order appointing the Grantor / Curator, certified true copy by the Guardian / Curator.
- (3) Signed valid copy of the identification card or passport (in case of foreign representative) of the Guardian / Curator.
- (4) Signed valid copy of the identification card or passport (in case of foreign representative) of the Proxy.

In the case of shareholders who are not of Thai nationality or is a juristic person established under foreign law (Depending on the case) Documents prepared in the language other than Thai or English languages shall be attaché with english translation, certified accurate translation by the Shareholder or by the authorized signatory of the juristic person Shareholder (as the case may be).

Appointment of Proxy in all cases

- Shareholder may appoint any person or appoint either Dr. Tanai Charinsarn or Mr. Kanit Patsaman, the Company's independent directors, to be his/her Proxy.
- Information of the Independent Directors is as appeared in the Enclosure 6. The independent director will vote on each Agenda as specified in the Proxy Form.
- Shareholders please affix a stamp duty of Baht 20 on the Proxy Form, cross out and write the date of signing thereon. However, in case that the Shareholder does not affix the stamp duty, the Company will have the stamp duty available for the Shareholder.
- Please deliver the signed Proxy Form, with supporting documents, the documents must arrive at the company by **April 23, 2026, at 17.00 hours**, via the following channels:
 - 1) By email: legalpr9@praram9.com ; or
 - 2) By postal mail: Praram 9 Hospital Public Company Limited
 Legal and Compliance Department
 99 Rama 9 Road, Bangkok Subdistrict, Huai Khwang District
 Bangkok 10310
- The Company has provided **e-Proxy Voting** for the convenience of shareholders. In the case where a proxy is granted to an independent director, shareholders may grant the proxy in electronic form (e-Proxy Voting) via the Investor Portal system of the Thailand Securities Depository (TSD), without the need to submit physical documents, at <https://ivp.tsd.co.th>

6. Recording the Meeting

The Company will record both video and audio throughout the e-AGM for publication on the Company's website. Therefore, shareholders are kindly requested to study the Personal Data Protection Notice for the 2026 Annual General Meeting of Shareholders on the website of the company www.pparam9.com Investor Relations Section Shareholders' Meeting subtopics.

7. Privacy Policy and Personal Data Protection for Shareholder

In the e-AGM, the Company will collect, use and disclose personal information of shareholders in order to perform duties as required by law, and for the benefit of providing services to shareholders in attending the e-AGM by taking into account the rights of shareholders. The shareholders will be protected according to the privacy policy (Privacy Policy), please see more details at the Company's website at www.pparam9.com under the page Investor Relations Shareholders' Meeting subtopics.

**Registration Form for Authorized Signatory of Juristic Person, Estate
Administrator and Guardian further Curator of the Shareholder**



Written at

Date:Month:Year:

Shareholder Name *.....

Tax ID Number / ID card Number *.....Nationality.....

Address.....

A shareholder of the Praram 9 Hospital PLC. By holding ordinary shares in the total amount of *shares/units and vote equal to *.....units

Status of the representative (please X where applicable) *

- The Authorized Signatory of Juristic Person shareholder
- The Administrator of the Estate of the deceased shareholder
- The Guardian / Curator of Incompetent person/quasi-incompetent person shareholder

Representative Name *.....Nationality.....ID Card Name *.....

Address.....

Email Address *..... Mobile Phone (for receiving OTP) *.....



Signature..... Authorized Signatory/Administrator of the
Estate/Guardian/Curator
(.....)

Remark: (1) Please correctly and completely fill in the form, especially those specified with (*). Otherwise, the Company shall not be able to send you the Username & Password and OTP for logging-in to the electronic meeting system; and
(2) Please send this filled in form together with supporting documents as indicated in the Enclosure 9, the documents must arrive at the company by April 23, 2026, at 17.00 hours, via the following channels:

- 1) By email: legalpr9@praram9.com ; or
- 2) By postal mail: Praram 9 Hospital Public Company Limited
Legal and Compliance Department
99 Rama 9 Road, Bangkapi Subdistrict, Huai Khwang District
Bangkok 10310

Contact Channel further more Information

Ask for more information about
System usage information

➤ For further information or if you encounter any issues with the electronic meeting system, please contact the Inventech Call Center

 02 460 9227

 @inventechconnect



➤ The registration system for submitting the attendance request form will be available from 17 April 2026 at 8:30 a.m. and will remain open until 24 April 2026 until the meeting is closed.

For more information about performance

Investor Relations, please contact:

▪ Ms. Nattida Khemawong

 02 202 9999 ext. 21403

 nattidak@praram9.com

 <http://investor.praram9.com/en>

 Investor Relations

No. 99/1 Praram 9 Hospital Building B (New Building)
14th Floor, Rimklong Bangkapi Road, Bang Kapi
Subdistrict, Huai Khwang District, Bangkok 10310

Scan QR Code

Website: <http://investor.praram9.com/en>



Ask for more information about
the Meeting and Meeting Documents

Legal and Compliance Department, please contact;

▪ Mr. Pradit Singkhaw or Ms. Marisara Tanasaksiri

 02 202 9999 ext. 39607, 39605

 legalpr9@praram9.com

 Legal and Compliance Department

No. 99 Praram 9 Hospital Building A (Old Building),
Rama 9 Road, Bang Kapi Subdistrict, Huai Khwang
District, Bangkok 10310

▪ Meeting information and additional details relating to the agenda of the 2026 Annual General Meeting of Shareholders



QR Code for Downloading the Notice of the AGM 2026



QR Code for Downloading the 2025 Form 56-1 One Report

เชื่อมโยงผู้คน โลก
และการดูแลสุขภาพ
เพื่อคุณภาพชีวิตที่ดียิ่งขึ้น



บริษัท โรงพยาบาลพระรามเก้า จำกัด (มหาชน)

99 ถนนพระราม 9 แขวงบางกะปิ เขตห้วยขวาง กรุงเทพฯ 10310

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www.praram9.com



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Praram 9 Hospital